

## Bundle Reading Room 18 November 2025

### Agenda attachments

ITEM 06.2 WAST MONTH 6 2025-26 Day 9

ITEM 15.1 Annex 1 – Audit Tracker 2.0 – 2526 Q2 Updates – Internal Audit up to 2324 (FPC Public)

ITEM 15.2 Annex 2 – Audit Tracker 2.0 – 2526 Q2 Updates – Internal Audit 2425 (FPC Public)

ITEM 15.3 Annex 3 – Audit Tracker 2.0 – 2526 Q2 Updates – Internal Audit 2526 (FPC Public)

ITEM 15.4 Annex 4 – Audit Tracker 2.0 – 2526 Q2 Updates – External Audit up to 2324 (FPC Public)

ITEM 15.5 Annex 5 – Audit Tracker 2.0 – 2526 Q2 Updates – External Audit 2526 (FPC Public)

**VALIDATION SUMMARY 2025-26**

<b>Your organisation is showing as :</b>	<b>WELSH AMBULANCE TRUST</b>
<b>Period is showing :</b>	<b>SEP 25</b>
<b>TABLE A : MOVEMENT</b>	<b>WELSH AMBULANCE TRUST IS CURRENTLY SHOWING 0 ERRORS FOR THIS TABLE</b>
<b>TABLE A1 : UNDERLYING POSITION</b>	<b>WELSH AMBULANCE TRUST IS CURRENTLY SHOWING 0 ERRORS FOR THIS TABLE</b>
<b>TABLE A2: RISKS</b>	<b>WELSH AMBULANCE TRUST IS CURRENTLY SHOWING 0 ERRORS FOR THIS TABLE</b>
<b>TABLE B : MONTHLY POSITIONS</b>	<b>WELSH AMBULANCE TRUST IS CURRENTLY SHOWING 0 ERRORS FOR THIS TABLE</b>
<b>TABLE B3 : PAY &amp; AGENCY/LOCUM</b>	<b>WELSH AMBULANCE TRUST IS CURRENTLY SHOWING 0 ERRORS FOR THIS TABLE</b>
<b>TABLE C, C1 &amp; C2 : SAVINGS SCHEMES</b>	<b>WELSH AMBULANCE TRUST IS CURRENTLY SHOWING 0 ERRORS FOR THIS TABLE</b>
<b>TABLE C3 : TRACKER</b>	<b>WELSH AMBULANCE TRUST IS CURRENTLY SHOWING 0 ERRORS FOR THIS TABLE</b>
<b>TABLE E : RESOURCE LIMITS</b>	<b>WELSH AMBULANCE TRUST IS CURRENTLY SHOWING 0 ERRORS FOR THIS TABLE</b>
<b>TABLE E1 : INVOICED INCOME</b>	<b>WELSH AMBULANCE TRUST IS CURRENTLY SHOWING 0 ERRORS FOR THIS TABLE</b>
<b>TABLE F : STATEMENT OF FINANCIAL POSITION</b>	<b>WELSH AMBULANCE TRUST IS CURRENTLY SHOWING 0 ERRORS FOR THIS TABLE</b>
<b>TABLE G : MONTHLY CASHFLOW</b>	<b>WELSH AMBULANCE TRUST IS CURRENTLY SHOWING 0 ERRORS FOR THIS TABLE</b>
<b>TABLE I : CAPITAL RESOURCE / EXPENDITURE LIMIT</b>	<b>WELSH AMBULANCE TRUST IS CURRENTLY SHOWING 0 ERRORS FOR THIS TABLE</b>
<b>TABLE J: CAPITAL IN YEAR SCHEMES</b>	<b>WELSH AMBULANCE TRUST IS CURRENTLY SHOWING 0 ERRORS FOR THIS TABLE</b>
<b>TABLE K : CAPITAL DISPOSALS</b>	<b>WELSH AMBULANCE TRUST IS CURRENTLY SHOWING 0 ERRORS FOR THIS TABLE</b>
<b>TABLE L : EFL</b>	<b>WELSH AMBULANCE TRUST IS CURRENTLY SHOWING 0 ERRORS FOR THIS TABLE</b>
<b>TABLE N : GENERAL MEDICAL SERVICES</b>	<b>WELSH AMBULANCE TRUST IS CURRENTLY SHOWING 0 ERRORS FOR THIS TABLE</b>
<b>TABLE O : GENERAL DENTAL SERVICES</b>	<b>WELSH AMBULANCE TRUST IS CURRENTLY SHOWING 0 ERRORS FOR THIS TABLE</b>
<b>TABLE Q: IFRS 16</b>	<b>WELSH AMBULANCE TRUST IS CURRENTLY SHOWING 0 ERRORS FOR THIS TABLE</b>
<b>TOTAL ERRORS FOR YOUR SEP 25 RETURN IS</b>	<b>YOUR RETURN HAS ZERO ERRORS</b>

# Welsh Ambulance Trust

Period : Sep 25

## Summary Of Main Financial Performance

### Revenue Performance

		Actual YTD £'000	Annual Forecast £'000
1	Under / (Over) Performance	(186)	0

Welsh Ambulance Trust

Period : Sep 25

Table A - Movement of Opening Financial Plan to Forecast Outturn

This Table is currently showing 0 errors

Line 12 should reflect the corresponding amounts included within the latest IMTP/AOP submission to WG  
 Lines 1 - 12 should not be adjusted after Month 1

	In Year Effect	Non Recurring	Recurring	FYE of Recurring
	£'000	£'000	£'000	£'000
1 Underlying Position b/fwd from Previous Year - must agree to M12 MMR (Deficit - Negative Value)	-2,278	0	-2,278	-2,278
2 Cost Pressures (Negative Value)	-27,549	0	-27,549	-27,549
3 Allocation Letter Revenue Funding Uplift / WG RRL / WG Income Uplift	16,100	0	16,100	16,100
4 Other Income Uplift / (Reduction)	5,227	0	5,227	5,227
5 RRL Profile - phasing only (in-year effect should total nil /Column C)	0	0	0	0
6 Planned (Finalised) Green and Amber Savings Plan	8,350	2,275	6,075	6,075
7 Planned (Finalised) Net Income Generation	150	0	150	150
8 Planned Profit / (Loss) on Disposal of Assets	0	0	0	0
9 Planned Release of Uncommitted Contingencies & Reserves (Positive Value)	0	0	0	0
10	0	0	0	0
11 Red, Pipeline and Planning Assumption Savings still to be finalised at Month 1	0	0	0	0
12 <b>Opening IMTP / Annual Operating Plan</b>	<b>0</b>	<b>2,275</b>	<b>-2,275</b>	<b>-2,275</b>
13 Reversal of Red, Pipeline and Planning Assumption Savings still to be finalised at Month 1	0	0	0	0
14 Additional In Year & Movement from Planned Profit / (Loss) on Disposal of Assets	0	0	0	0
15 Other Movement in Month 1 Planned & In Year Net Income Generation	-100	0	-100	-100
16 Other Movement in Month 1 Planned Savings - (Underachievement) / Overachievement	100	134	-34	-34
17 Additional In Year Identified Savings - Forecast	0	0	0	0
18 Variance to Planned RRL	0	0	0	0
19 Additional In Year & Movement in Planned Welsh Government Funding & Other Income (Positive Value - additional)	0	0	0	0
20 In Year Accountancy Gains	0	0	0	0
21 Unplanned Spend Reductions	1,704	1,704	0	0
22 Unplanned Cost Pressures	-1,200	-1,200	0	0
23 Planned Mitigations Yet To Be Finalised	0	0	0	0
24 Unplanned Additional Required Mitigations Yet To Be Finalised	250	250	0	0
25 Other	0	0	0	0
26 Minor movements to plan	0	0	0	0
27 Impact of WRP additional forecast	-753	-753	0	0
28 Income shortfall at 7% ERNI	0	0	0	0
29	0	0	0	0
30	0	0	0	0
31	0	0	0	0
32	0	0	0	0
33	0	0	0	0
34	0	0	0	0
35 <b>Forecast Outturn (- Deficit / + Surplus)</b>	<b>0</b>	<b>2,409</b>	<b>-2,409</b>	<b>-2,409</b>

	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	YTD
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
1	-236	-187	-186	-185	-186	-185	-186	-185	-186	-186	-185	-185	-1,165
2	-2,254	-2,207	-2,337	-2,316	-2,281	-2,322	-2,280	-2,309	-2,332	-2,284	-2,285	-2,342	-13,717
3	1,342	1,338	1,342	1,342	1,342	1,342	1,342	1,342	1,342	1,342	1,342	1,342	8,048
4	436	441	435	436	436	435	435	435	435	435	435	433	2,619
5													0
6	659	660	741	719	685	726	685	713	712	664	664	723	4,191
7	4	4	4	4	4	4	4	4	29	29	29	29	25
8													0
9													0
10													0
11													0
12	-50	50	0	0	0	0	0	0	0	0	0	0	0
13	0	0	0	0	0	0	0	0	0	0	0	0	0
14													0
15	0	0	0	0	2	0	0	0	-25	-25	-25	-26	2
16	54	24	-14	24	7	-52	-10	-19	8	4	-22	95	43
17	0	0	0	0	0	0	0	0	0	0	0	0	0
18													0
19													0
20	0	0	0	0	0	0	0	0	0	0	0	0	0
21	0	0	0	348	166	201	201	237	251	174	108	17	716
22	0	0	0	-400	-100	-100	-100	-100	-100	-100	-100	-100	-600
23	0	0	0	0	0	0	0	0	0	0	0	0	0
24	0	0	0	0	0	0	0	0	0	50	100	100	0
25	0	0	0	0	0	0	0	0	0	0	0	0	0
26		-73	107	-34									0
27			-213	-69	-58	-6	-41	-68	-84	-67	-61	-86	-346
28			-82	82									0
29													0
30													0
31													0
32													0
33													0
34													0
35	4	1	-202	-49	17	43	50	50	50	36	0	0	-186

TABLE A : Movement of Opening Financial Plan to Forecast Outturn

Monthly Positions (- Deficit / + Surplus) reconciles to Table B Monthly Positions	OK
Recurring & Non Recurring Analysis of In Year Items is not greater than In Year Items	OK
FYE of Recurring Items are greater than, or equal to, the In Year Recurring amount	OK
FYE of Recurring Items only reported against Recurring Items	OK
Has Organisation name being selected	OK

Table A1 - Underlying Position

This table needs completing monthly from Month: 1

This Table is currently showing 0 errors

Section A - By Spend Area		IMTP	Full Year Effect of Actions		Subtotal	New, Recurring, Full Year Effect of Unmitigated Provisions (LVA)	IMTP
		Underlying Position b/f £'000	Recurring Savings (+ve) £'000	Recurring Allocations / Income (+ve) £'000		£'000	£'000
1	Pay - Administrative, Clerical & Board Members				0		0
2	Pay - Medical & Dental				0		0
3	Pay - Nursing & Midwifery Registered				0		0
4	Pay - Prof Scientific & Technical				0		0
5	Pay - Additional Clinical Services	(2,278)			(2,278)	(131)	(2,409)
6	Pay - Allied Health Professionals				0		0
7	Pay - Healthcare Scientists				0		0
8	Pay - Estates & Ancillary				0		0
9	Pay - Students				0		0
10	Non Pay - Supplies and services - clinical				0		0
11	Non Pay - Supplies and services - general				0		0
12	Non Pay - Consultancy Services				0		0
13	Non Pay - Establishment				0		0
14	Non Pay - Transport				0		0
15	Non Pay - Premises				0		0
16	Non Pay - External Contractors				0		0
17	Health Care Provided by other Orgs – Welsh LHBs				0		0
18	Health Care Provided by other Orgs – Welsh Trusts				0		0
19	Health Care Provided by other Orgs – JCC				0		0
20	Health Care Provided by other Orgs – English				0		0
21	Health Care Provided by other Orgs – Private / Other				0		0
22	<b>Total</b>	<b>(2,278)</b>	<b>0</b>	<b>0</b>	<b>(2,278)</b>	<b>(131)</b>	<b>(2,409)</b>

Section B - By Directorate		IMTP	Full Year Effect of Actions		Subtotal	New, Recurring, Full Year Effect of Unmitigated Provisions (LVA)	IMTP
		Underlying Position b/f £'000	Recurring Savings (+ve) £'000	Recurring Allocations / Income (+ve) £'000		£'000	£'000
1	Scheduled Care				0		0
2	Unscheduled Care	(2,278)			(2,278)	(131)	(2,409)
3	Mental Health				0		0
4	Community Services				0		0
5	Primary Care				0		0
6	Continuing Health Care				0		0
7	Specialised Services				0		0
8	Commissioned Services - Other				0		0
9	Clinical Support Services				0		0
10	Non-Clinical Support Services				0		0
11	Executive / Corporate Areas				0		0
12	<b>Total</b>	<b>(2,278)</b>	<b>0</b>	<b>0</b>	<b>(2,278)</b>	<b>(131)</b>	<b>(2,409)</b>

# Welsh Ambulance Trust

Period : Sep 25

This Table is currently showing 0 errors

Table A2 - Overview Of Key Risks & Opportunities		FORECAST YEAR END	
		£'000	Likelihood
<b>Opportunities to achieve IMTP/AOP (positive values)</b>			
1			
2			
3	<b>Total Opportunities to achieve IMTP/AOP</b>	<b>0</b>	
<b>Risks (negative values)</b>			
4	Under delivery of Amber Schemes included in Outturn via Tracker		
5	Continuing Healthcare		
6	Prescribing		
7	Pharmacy Contract		
8	Joint Commissioning Committee Performance		
9	Other Contract Performance		
10	GMS Ring Fenced Allocation Underspend Potential Claw back		
11	Dental Ring Fenced Allocation Underspend Potential Claw back		
12	JCC SAVING		Low
13	Increase in handover delays (Increase in overrun costs, due to HB reducing services)	(1,500)	Low
14	Winter Pressure	(1,000)	Low
15	WAST Share of additional RSA based on maximum forecast	(213)	Medium
16	Additional savings to balance due to additional in year extl cost pressures & funding sho	(250)	Medium
17			
18			
19			
20			
21			
22			
23			
24			
25			
26	<b>Total Risks</b>	<b>(2,963)</b>	
<b>Further Opportunities (positive values)</b>			
27			
28			
29			
30			
31			
32			
33			
34	<b>Total Further Opportunities</b>	<b>0</b>	
35	<b>Current Reported Forecast Outturn</b>	<b>0</b>	
36	<b>IMTP / AOP Outturn Scenario</b>	<b>0</b>	
37	<b>Worst Case Outturn Scenario</b>	<b>(2,963)</b>	
38	<b>Best Case Outturn Scenario</b>	<b>0</b>	

# Welsh Ambulance Trust

YTD Months to be completed from Month: **1**  
 Forecast Months to be completed from Month: **1**

Table B - Monthly Positions

Period : Sep 25

This Table is currently showing 0 errors

A. Monthly Summarised Statement of Comprehensive Net Expenditure / Statement of Comprehensive Net Income		1	2	3	4	5	6	7	8	9	10	11	12	Total YTD £'000	Forecast year-end position £'000
		Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar		
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000		
1	Revenue Resource Limit	Actual/Fcast												0	0
2	Capital Donation / Government Grant Income (Health Board only)	Actual/Fcast												0	0
3	Welsh NHS Local Health Boards & Trusts Income	Actual/Fcast	587	573	566	619	501	593	486	486	485	485	485	3,439	6,351
4	JCC Income	Actual/Fcast	23,875	23,923	23,290	21,409	23,281	24,763	25,204	25,204	25,204	25,204	25,203	140,541	291,763
5	Welsh Government Income (Non RRL)	Actual/Fcast	661	624	1,487	4,224	6,356	1,085	1,584	1,585	1,585	1,585	1,585	14,437	23,946
6	Other Income	Actual/Fcast	404	491	335	452	490	580	255	255	254	254	254	2,752	4,278
7	<b>Income Total</b>		<b>25,527</b>	<b>25,611</b>	<b>25,678</b>	<b>26,704</b>	<b>30,628</b>	<b>27,021</b>	<b>27,529</b>	<b>27,530</b>	<b>27,528</b>	<b>27,528</b>	<b>27,527</b>	<b>161,169</b>	<b>326,338</b>
8	Primary Care Contractor (excluding drugs, including non resource limited expenditure)	Actual/Fcast												0	0
9	Primary Care - Drugs & Appliances	Actual/Fcast												0	0
10	Provided Services - Pay	Actual/Fcast	19,195	19,408	19,349	19,190	22,456	20,265	20,291	20,365	20,425	20,539	20,451	119,863	242,275
11	Provider Services - Non Pay (excluding drugs & depreciation)	Actual/Fcast	3,897	3,835	3,818	4,495	3,544	3,784	4,429	4,358	4,297	4,198	4,320	23,373	49,406
12	Secondary Care - Drugs	Actual/Fcast	32	34	29	44	35	58	24	24	24	24	24	232	376
13	Healthcare Services Provided by Other NHS Bodies	Actual/Fcast												0	0
14	Non Healthcare Services Provided by Other NHS Bodies	Actual/Fcast												0	0
15	Continuing Care and Funded Nursing Care	Actual/Fcast												0	0
16	Other Private & Voluntary Sector	Actual/Fcast	1,049	945	912	995	1,034	1,087	1,029	1,029	1,029	1,029	1,029	6,022	12,196
17	Joint Financing and Other	Actual/Fcast												0	0
18	Losses, Special Payments and Irrecoverable Debts	Actual/Fcast	69	99	455	171	136	271	223	223	223	222	222	1,201	2,536
19	Exceptional (Income) / Costs - (Trust Only)	Actual/Fcast												0	0
20	Total Interest Receivable - (Trust Only)	Actual/Fcast	(120)	(91)	(72)	(64)	(56)	(76)	(63)	(65)	(65)	(65)	(65)	(479)	(867)
21	Total Interest Payable - (Trust Only)	Actual/Fcast	20	20	20	20	20	19	19	19	19	19	20	119	235
22	DEL Depreciation/Accelerated Depreciation/Impairments	Actual/Fcast	1,382	1,382	1,382	1,592	1,598	1,598	1,598	1,598	1,597	1,597	1,595	8,934	18,517
23	AME Donated Depreciation/Impairments	Actual/Fcast				328	1,880	21	21	21	21	22	23	2,229	2,359
24	Uncommitted Reserves & Contingencies	Actual/Fcast												0	0
25	Profit/Loss Disposal of Assets	Actual/Fcast	(1)	(22)	(13)	(18)	(36)	(49)	(92)	(93)	(93)	(93)	(93)	(139)	(695)
26	<b>Cost - Total</b>		<b>25,523</b>	<b>25,610</b>	<b>25,880</b>	<b>26,753</b>	<b>30,611</b>	<b>26,978</b>	<b>27,479</b>	<b>27,480</b>	<b>27,478</b>	<b>27,492</b>	<b>27,527</b>	<b>161,355</b>	<b>326,338</b>
27	<b>Net surplus/ (deficit)</b>	Actual/Fcast	<b>4</b>	<b>1</b>	<b>(202)</b>	<b>(49)</b>	<b>17</b>	<b>43</b>	<b>50</b>	<b>50</b>	<b>50</b>	<b>36</b>	<b>0</b>	<b>(186)</b>	<b>0</b>

## B. Assessment of Financial Forecast Positions

Year-to-date (YTD)	£'000
28. Actual YTD surplus/ (deficit)	(186)
29. Actual YTD surplus/ (deficit) last r	(229)
30. Current month actual surplus/ (de	43
Trend	
31. Average monthly surplus/ (deficit)	(31)
32. YTD /remaining months	(31)

Full-year surplus/ (deficit) scenarios	£'000
33. Extrapolated Scenario	72
34. Year to Date Trend Scenario	(372)

## c. DEL/AME Depreciation & Impairments

c. DEL/AME Depreciation & Impairments		1	2	3	4	5	6	7	8	9	10	11	12	Total YTD £'000	Forecast year-end position £'000
		Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar		
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000		
<b>DEL</b>															
41	Baseline Provider Depreciation	Actual/Fcast	1,382	1,382	1,382	1,271	1,230	1,230	1,230	1,230	1,229	1,229	1,226	7,877	15,251
42	Strategic Depreciation	Actual/Fcast				114	113	113	113	114	114	114	114	340	1,022
43	Accelerated Depreciation	Actual/Fcast				0	0	0	0	0	0	0	0	0	0
44	Impairments	Actual/Fcast				0	0	0	0	0	0	0	0	0	0
45	IFRS 16 Leases	Actual/Fcast				207	255	255	255	255	254	254	255	717	2,244
46	<b>Total</b>		<b>1,382</b>	<b>1,382</b>	<b>1,382</b>	<b>1,592</b>	<b>1,598</b>	<b>1,598</b>	<b>1,598</b>	<b>1,598</b>	<b>1,597</b>	<b>1,597</b>	<b>1,595</b>	<b>8,934</b>	<b>18,517</b>
<b>AME</b>															
47	Donated Asset Depreciation	Actual/Fcast				3	3	3	3	3	3	4	4	9	30
48	Impairments (including Reversals)	Actual/Fcast				316	1,859	0	0	0	0	0	0	2,175	2,175
49	IFRS 16 Leases (Peppercorn)	Actual/Fcast				9	18	18	18	18	18	18	19	45	154
50	<b>Total</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>328</b>	<b>1,880</b>	<b>21</b>	<b>21</b>	<b>21</b>	<b>21</b>	<b>22</b>	<b>22</b>	<b>2,229</b>	<b>2,359</b>



Welsh Ambulance Trust

YTD Months to be completed from Month: 1  
Forecast Months to be completed from Month: 1

Table B1 - SOCNE / SOCN Movement

Period : Sep 25

This table needs completing monthly from Month 2

Ref		Apr 1	May 2	Jun 3	Jul 4	Aug 5	Sep 6	Oct 7	Nov 8	Dec 9	Jan 10	Feb 11	Mar 12	Total
1	<b>TABLE B: MONTHLY POSITIONS - MONTHLY MOVEMENT ANALYSIS</b>													
2	<b>Income &amp; Expenditure Categories</b>	<b>M01</b>	<b>M02</b>	<b>M03</b>	<b>M04</b>	<b>M05</b>	<b>M06</b>	<b>M07</b>	<b>M08</b>	<b>M09</b>	<b>M10</b>	<b>M11</b>	<b>M12</b>	<b>Total</b>
3	Revenue Resource Limit	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
4	Capital Donations / Government Grant Income	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
5	Welsh NHS Local Health Boards & Trusts Income	0.0	0.0	0.0	0.0	0.0	0.1	(0.0)	(0.0)	(0.0)	(0.0)	(0.0)	(0.0)	0.0
6	JCC Income	0.0	0.0	0.0	0.0	0.0	(0.8)	0.8	(0.3)	(0.4)	0.5	(0.4)	0.7	0.0
7	Welsh Government Income (Non RRL)	0.0	0.0	0.0	0.0	0.0	(0.4)	0.1	0.1	0.1	0.1	0.1	0.1	0.0
8	Other Income	0.0	0.0	0.0	0.0	0.0	0.3	(0.0)	(0.0)	(0.0)	(0.0)	(0.0)	(0.0)	0.0
9	<b>Total Income</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>(0.9)</b>	<b>0.8</b>	<b>(0.3)</b>	<b>(0.4)</b>	<b>0.5</b>	<b>(0.4)</b>	<b>0.7</b>	<b>0.1</b>
10	Primary Care Contractor (excl. drugs, incl. NRL expenditure)	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
11	Primary Care - Drugs & Appliances	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
12	Provided Services - Pay	0.0	0.0	0.0	0.0	0.0	(0.3)	0.0	0.0	0.0	0.0	0.0	0.0	0.1
13	Provider Services - Non Pay (excluding drugs & depreciation)	0.0	0.0	0.0	0.0	0.0	(0.9)	0.8	(0.4)	(0.4)	0.5	(0.4)	0.7	(0.1)
14	Secondary Care - Drugs	0.0	0.0	0.0	0.0	0.0	0.0	(0.0)	(0.0)	(0.0)	(0.0)	(0.0)	(0.0)	0.0
15	Healthcare Services Provided by Other NHS Bodies	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
16	Non-Healthcare Services Provided by Other NHS Bodies	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
17	Continuing Care and Funded Nursing Care	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
18	Other Private & Voluntary Sector	0.0	0.0	0.0	0.0	0.0	0.1	(0.0)	(0.0)	(0.0)	(0.0)	(0.0)	(0.0)	0.0
19	Joint Financing and Other	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
20	Losses, Special Payments and Irrecoverable Debts	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
21	Exceptional (Income) / Costs - (Trust Only)	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
22	Total Interest Receivable - (Trust Only)	0.0	0.0	0.0	0.0	0.0	(0.0)	0.0	0.0	0.0	0.0	0.0	0.0	0.0
23	Total Interest Payable - (Trust Only)	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
24	DEL Depreciation/Accelerated Depreciation/Impairments	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
25	AME Donated Depreciation/Impairments	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
26	Uncommitted Reserves & Contingencies	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
27	Profit/Loss Disposal of Assets	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
28	<b>Total Expenditure</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>(0.9)</b>	<b>0.8</b>	<b>(0.3)</b>	<b>(0.4)</b>	<b>0.5</b>	<b>(0.4)</b>	<b>0.7</b>	<b>0.1</b>
29	<b>Forecast Outturn</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>(0.0)</b>	<b>(0.0)</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>

VARIANCE ANALYSIS €'m				VARIANCE ANALYSIS %			
v PMA	v PMF	v PMFY		v PMA	v PMF	v PMFY	
0.0	0.0	0.0		0.0%	0.0%	0.0%	
0.0	0.0	0.0		0.0%	0.0%	0.0%	
0.1	0.1	0.0		18.4%	19.6%	0.9%	
1.5	(0.8)	0.0		6.4%	-3.3%	0.0%	
(5.1)	(0.4)	0.0		-82.9%	-28.3%	0.0%	
0.1	0.8	0.0		15.4%	97.2%	2.6%	
(3.6)	(0.9)	0.1		-11.8%	-3.2%	0.0%	
0.0	0.0	0.0		0.0%	0.0%	0.0%	
0.0	0.0	0.0		0.0%	0.0%	0.0%	
(2.2)	(0.2)	0.1		-9.8%	0.9%	0.1%	
0.2	(0.9)	(0.1)		6.8%	-18.9%	-0.4%	
0.0	0.0	0.0		65.7%	107.1%	0.0%	
0.0	0.0	0.0		0.0%	0.0%	0.0%	
0.0	0.0	0.0		0.0%	0.0%	0.0%	
0.0	0.0	0.0		0.0%	0.0%	0.0%	
0.1	0.1	0.0		5.1%	5.1%	0.4%	
(0.0)	0.0	0.0		-0.0%	0.0%	0.0%	
0.1	0.0	0.0		99.3%	21.5%	3.6%	
0.0	0.0	0.0		0.0%	0.0%	0.0%	
(0.0)	(0.0)	0.0		35.7%	15.2%	0.0%	
(0.0)	0.0	0.0		-0.0%	0.0%	0.0%	
0.0	0.0	0.0		0.0%	0.0%	0.0%	
(1.0)	0.0	0.0		-98.9%	0.0%	0.0%	
0.0	0.0	0.0		0.0%	0.0%	0.0%	
(0.0)	0.0	0.0		30.1%	-43.7%	0.0%	
(3.6)	(0.9)	0.1		-11.9%	-3.2%	0.0%	
0.0	0.0	0.0		152.9%	13.2%	0.0%	

PMA = Prior Month Actuals  
PMF = Prior Month Forecast  
PMFY = Prior Month Full Year Forecast

Ref		M01	M02	M03	M04	M05	M06	M07	M08	M09	M10	M11	M12	Total	Forecast
30	<b>TABLE B: MONTHLY POSITIONS - PRIOR MONTH</b>														
31	<b>Income &amp; Expenditure Categories</b>	<b>M01</b>	<b>M02</b>	<b>M03</b>	<b>M04</b>	<b>M05</b>	<b>M06</b>	<b>M07</b>	<b>M08</b>	<b>M09</b>	<b>M10</b>	<b>M11</b>	<b>M12</b>	<b>Total</b>	<b>Forecast</b>
32	Revenue Resource Limit	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
33	Capital Donations / Government Grant Income	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
34	Welsh NHS Local Health Boards & Trusts Income	0.6	0.6	0.6	0.6	0.5	0.5	0.5	0.5	0.5	0.5	0.5	0.5	6.3	3.0
35	JCC Income	23.9	23.9	23.3	21.4	23.3	25.6	24.4	25.5	25.6	24.7	25.6	24.5	291.8	150.4
36	Welsh Government Income (Non RRL)	0.7	0.6	1.5	4.2	6.4	1.5	1.5	1.5	1.5	1.5	1.5	1.5	23.9	9.1
37	Other Income	0.4	0.5	0.3	0.0	0.5	0.3	0.3	0.2	0.3	0.3	0.3	0.3	4.2	1.8
38	<b>Total Income</b>	<b>25.5</b>	<b>25.6</b>	<b>25.7</b>	<b>26.7</b>	<b>30.6</b>	<b>27.9</b>	<b>26.7</b>	<b>27.8</b>	<b>27.9</b>	<b>27.0</b>	<b>27.9</b>	<b>26.8</b>	<b>326.3</b>	<b>164.2</b>
39	Primary Care Contractor (excl. drugs, incl. NRL expenditure)	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
40	Primary Care - Drugs & Appliances	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
41	Provided Services - Pay	19.2	19.4	19.3	19.2	22.5	20.4	20.3	20.4	20.4	20.5	20.4	20.3	242.3	122.1
42	Provider Services - Non Pay (excluding drugs & depreciation)	3.9	3.8	3.8	4.5	3.5	4.7	3.7	4.7	4.7	3.7	4.7	3.7	49.5	25.2
43	Secondary Care - Drugs	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.4	0.2
44	Healthcare Services Provided by Other NHS Bodies	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
45	Non-Healthcare Services Provided by Other NHS Bodies	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
46	Continuing Care and Funded Nursing Care	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
47	Other Private & Voluntary Sector	1.0	0.9	0.9	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	12.2	6.2
48	Joint Financing and Other	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
49	Losses, Special Payments and Irrecoverable Debts	0.1	0.1	0.5	0.2	0.1	0.3	0.2	0.2	0.2	0.2	0.2	0.2	2.5	1.3
50	Exceptional (Income) / Costs - (Trust Only)	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
51	Total Interest Receivable - (Trust Only)	(0.1)	(0.1)	(0.1)	(0.1)	(0.1)	(0.1)	(0.1)	(0.1)	(0.1)	(0.1)	(0.1)	(0.1)	(0.9)	(0.4)
52	Total Interest Payable - (Trust Only)	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.2	0.1
53	DEL Depreciation/Accelerated Depreciation/Impairments	1.4	1.4	1.4	1.6	1.6	1.6	1.6	1.6	1.6	1.6	1.6	1.6	18.5	9.6
54	AME Donated Depreciation/Impairments	0.0	0.0	0.0	0.3	1.9	0.0	0.0	0.0	0.0	0.0	0.0	0.0	2.4	0.1
55	Uncommitted Reserves & Contingencies	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
56	Profit/Loss Disposal of Assets	(0.0)	(0.0)	(0.0)	(0.0)	(0.0)	(0.1)	(0.1)	(0.1)	(0.1)	(0.1)	(0.1)	(0.1)	(0.7)	(0.5)
57	<b>Total Expenditure</b>	<b>25.5</b>	<b>25.6</b>	<b>25.9</b>	<b>26.8</b>	<b>30.6</b>	<b>27.9</b>	<b>26.7</b>	<b>27.8</b>	<b>27.9</b>	<b>27.0</b>	<b>27.9</b>	<b>26.8</b>	<b>326.3</b>	<b>164.0</b>
58	<b>Forecast Outturn</b>	<b>0.0</b>	<b>0.0</b>	<b>(0.2)</b>	<b>(0.0)</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.2</b>

The 'Current Month' figures would come from the from the existing Table B:

Ref		M01	M02	M03	M04	M05	M06	M07	M08	M09	M10	M11	M12	Total
60	<b>TABLE B: MONTHLY POSITIONS - CURRENT MONTH</b>													
61	<b>Income &amp; Expenditure Categories</b>	<b>M01</b>	<b>M02</b>	<b>M03</b>	<b>M04</b>	<b>M05</b>	<b>M06</b>	<b>M07</b>	<b>M08</b>	<b>M09</b>	<b>M10</b>	<b>M11</b>	<b>M12</b>	<b>Total</b>
62	Revenue Resource Limit	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
63	Capital Donations / Government Grant Income	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
64	Welsh NHS Local Health Boards & Trusts Income	0.6	0.6	0.6	0.6	0.5	0.6	0.5	0.5	0.5	0.5	0.5	0.5	6.4
65	JCC Income	23.9	23.9	23.3	21.4	23.3	24.8	25.2	25.2	25.2	25.2	25.2	25.2	291.8
66	Welsh Government Income (Non RRL)	0.7	0.6	1.5	4.2	6.4	1.5	1.6	1.6	1.6	1.6	1.6	1.6	23.9
67	Other Income	0.4	0.5	0.3	0.5	0.5	0.6	0.3	0.3	0.3	0.3	0.3	0.3	4.2
68	<b>Total Income</b>	<b>25.5</b>	<b>25.6</b>	<b>25.7</b>	<b>26.7</b>	<b>30.6</b>	<b>27.0</b>	<b>27.5</b>	<b>27.5</b>					

Welsh Ambulance Trust

YTD Months to be completed from Month: 1  
 Forecast Months to be completed from Month: 1

Table B2 - Movements from Opening Expenditure Plan

Period :

Sep 25

	1	2	3	4	5	6	7	8	9	10	11	12	Total YTD	Forecast year-end position
	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar		
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
<b>Section A: Primary Care Contractor (excluding drugs, including non resource limited expenditure)</b>														
1 Annual Plan (plus finalised savings identified at month 1) - Fixed after month 1 (Positive Value)													0	0
2 Remove Red. Pipeline and Planning Assumptions - Fixed after month 1 (Positive Value)													0	0
3 Latest Month Actual / Forecast	Actual/Fcast	0	0	0	0	0	0	0	0	0	0	0	0	0
4 Variation From Opening Annual Plan	Actual/Fcast	0	0	0	0	0	0	0	0	0	0	0	0	0
<b>Explanation of Variation:</b>														
5 Additional Spend Associated with In Year Funding / Income above plan (Positive Value)	Actual/Fcast												0	0
6 Savings Delivery (i.e. M1 schemes movements to plan plus additional In Year schemes)	Actual/Fcast	0	0	0	0	0	0	0	0	0	0	0	0	0
7 Accountancy Gains	Actual/Fcast	0	0	0	0	0	0	0	0	0	0	0	0	0
8 Unplanned Spend Reductions (i.e. re-assessment of original planned spend assumption) (Negative Value)	Actual/Fcast												0	0
9 Unplanned Cost Pressures (bid required in narrative) (Positive Value)	Actual/Fcast												0	0
10 Viements of Planned (included in annual plan line above) Spend Between Categories or Periods (Positive or Negative values)	Actual/Fcast	0	0	0	0	0	0	0	0	0	0	0	0	0
11 Planned Mitigations Yet To Be Finalised (assumed in future month spend) (Negative Value)	Fcast												0	0
12 Unplanned additional required Mitigations Yet To Be Finalised (assumed in future month spend) (Negative Value)	Fcast												0	0
13 Other (Positive or Negative Value) - (bid required in narrative)	Actual/Fcast												0	0
14 Total Variation Explanation	Actual/Fcast	0	0	0	0	0	0	0	0	0	0	0	0	0
<b>Check Variation Fully Explained:</b>														
15	ok	ok	ok	ok	ok	ok	ok	ok	ok	ok	ok	ok		

In Year Recurring Impact	FYE Recurring Impact
£'000	£'000

	1	2	3	4	5	6	7	8	9	10	11	12	Total YTD	Forecast year-end position
	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar		
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
<b>Section B: Primary Care - Drugs &amp; Appliances</b>														
16 Annual Plan (plus finalised savings identified at month 1) - Fixed after month 1 (Positive Value)													0	0
17 Remove Red. Pipeline and Planning Assumptions - Fixed after month 1 (Positive Value)													0	0
18 Latest Month Actual / Forecast	Actual/Fcast	0	0	0	0	0	0	0	0	0	0	0	0	0
19 Variation From Opening Annual Plan	Actual/Fcast	0	0	0	0	0	0	0	0	0	0	0	0	0
<b>Explanation of Variation:</b>														
20 Additional Spend Associated with In Year Funding / Income above plan (Positive Value)	Actual/Fcast												0	0
21 Savings Delivery (i.e. M1 schemes movements to plan plus additional In Year schemes)	Actual/Fcast	0	0	0	0	0	0	0	0	0	0	0	0	0
22 Accountancy Gains	Actual/Fcast	0	0	0	0	0	0	0	0	0	0	0	0	0
23 Unplanned Spend Reductions (i.e. re-assessment of original planned spend assumption) (Negative Value)	Actual/Fcast												0	0
24 Unplanned Cost Pressures (bid required in narrative) (Positive Value)	Actual/Fcast												0	0
25 Viements of Planned (included in annual plan line above) Spend Between Categories or Periods (Positive or Negative values)	Actual/Fcast	0	0	0	0	0	0	0	0	0	0	0	0	0
26 Planned Mitigations Yet To Be Finalised (assumed in future month spend) (Negative Value)	Fcast												0	0
27 Unplanned additional required Mitigations Yet To Be Finalised (assumed in future month spend) (Negative Value)	Fcast												0	0
28 Other (Positive or Negative Value) - (bid required in narrative)	Actual/Fcast												0	0
29 Total Variation Explanation	Actual/Fcast	0	0	0	0	0	0	0	0	0	0	0	0	0
<b>Check Variation Fully Explained:</b>														
30	ok	ok	ok	ok	ok	ok	ok	ok	ok	ok	ok	ok		

In Year Recurring Impact	FYE Recurring Impact
£'000	£'000

	1	2	3	4	5	6	7	8	9	10	11	12	Total YTD	Forecast year-end position
	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar		
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
<b>Section C: Provided Services - Pay</b>														
31 Annual Plan (plus finalised savings identified at month 1) - Fixed after month 1 (Positive Value)		19,195	19,498	19,499	19,498	19,498	19,498	19,498	19,499	19,498	19,499	19,499	116,686	233,676
32 Remove Red. Pipeline and Planning Assumptions - Fixed after month 1 (Positive Value)													0	0
33 Latest Month Actual / Forecast	Actual/Fcast	19,195	19,408	19,349	19,190	22,456	20,265	20,291	20,365	20,425	20,539	20,451	20,341	242,275
34 Variation From Opening Annual Plan	Actual/Fcast	0	(90)	(150)	(308)	2,958	767	793	866	927	1,040	952	842	3,177
<b>Explanation of Variation:</b>														
35 Additional Spend Associated with In Year Funding / Income above plan (Positive Value)	Actual/Fcast					3,216	801	832	893	988	897	793	4,017	9,463
36 Savings Delivery (i.e. M1 schemes movements to plan plus additional In Year schemes)	Actual/Fcast	(41)	(65)	(41)	38	(38)	18	(10)	(10)	(15)	8	(5)	(130)	(132)
37 Accountancy Gains	Actual/Fcast	0	0	0	0	0	0	0	0	0	0	0	0	0
38 Unplanned Spend Reductions (i.e. re-assessment of original planned spend assumption) (Negative Value)	Actual/Fcast				(348)	(166)	(201)	(201)	(237)	(251)	(174)	(108)	(17)	(1,704)
39 Unplanned Cost Pressures (bid required in narrative) (Positive Value)	Actual/Fcast				409	100	100	100	100	100	100	100	400	1,200
40 Viements of Planned (included in annual plan line above) Spend Between Categories or Periods (Positive or Negative values)	Actual/Fcast	41	(25)	(108)	(399)	(154)	49	72	120	105	105	131	82	(595)
41 Planned Mitigations Yet To Be Finalised (assumed in future month spend) (Negative Value)	Fcast												0	0
42 Unplanned additional required Mitigations Yet To Be Finalised (assumed in future month spend) (Negative Value)	Fcast									(50)	(100)	(100)	0	(250)
43 Other (Positive or Negative Value) - (bid required in narrative)	Actual/Fcast												0	0
44 Total Variation Explanation	Actual/Fcast	0	(90)	(150)	(308)	2,958	767	793	866	927	1,040	952	842	3,177
<b>Check Variation Fully Explained:</b>														
45	ok	ok	ok	ok	ok	ok	ok	ok	ok	ok	ok	ok		

In Year Recurring Impact	FYE Recurring Impact
£'000	£'000

	1	2	3	4	5	6	7	8	9	10	11	12	Total YTD	Forecast year-end position
	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar		
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
<b>Section D: Provider Services - Non Pay (excluding drugs &amp; depreciation)</b>														
46 Annual Plan (plus finalised savings identified at month 1) - Fixed after month 1 (Positive Value)		3,897	3,848	3,843	3,840	3,430	3,841	3,993	3,949	3,893	4,193	4,093	4,102	22,497
47 Remove Red. Pipeline and Planning Assumptions - Fixed after month 1 (Positive Value)													0	0
48 Latest Month Actual / Forecast	Actual/Fcast	3,897	3,835	3,818	4,495	3,544	3,784	4,429	4,358	4,297	4,198	4,320	4,431	23,373
49 Variation From Opening Annual Plan	Actual/Fcast	0	(11)	(25)	655	114	(57)	436	409	404	5	227	329	876
<b>Explanation of Variation:</b>														
50 Additional Spend Associated with In Year Funding / Income above plan (Positive Value)	Actual/Fcast		(238)	(442)	364	(196)	(91)	347	359	362	(17)	229	361	(603)
51 Savings Delivery (i.e. M1 schemes movements to plan plus additional In Year schemes)	Actual/Fcast	(13)	41	56	(62)	31	34	20	29	7	(12)	(10)	(89)	87
52 Accountancy Gains	Actual/Fcast	0	0	0	0	0	0	0	0	0	0	0	0	0
53 Unplanned Spend Reductions (i.e. re-assessment of original planned spend assumption) (Negative Value)	Actual/Fcast												0	0
54 Unplanned Cost Pressures (bid required in narrative) (Positive Value)	Actual/Fcast												0	0
55 Viements of Planned (included in annual plan line above) Spend Between Categories or Periods (Positive or Negative values)	Actual/Fcast	13	185	361	553	279	69	21	35	34	8	57	1,392	1,616
56 Planned Mitigations Yet To Be Finalised (assumed in future month spend) (Negative Value)	Fcast												0	0
57 Unplanned additional required Mitigations Yet To Be Finalised (assumed in future month spend) (Negative Value)	Fcast												0	0
58 Other (Positive or Negative Value) - (bid required in narrative)	Actual/Fcast												0	0
59 Total Variation Explanation	Actual/Fcast	0	(11)	(25)	655	114	(57)	436	409	404	5	227	329	876
<b>Check Variation Fully Explained:</b>														
60	ok	ok	ok	ok	ok	ok	ok	ok	ok	ok	ok	ok		

In Year Recurring Impact	FYE Recurring Impact
£'000	£'000

	1	2	3	4	5	6	7	8	9	10	11	12	Total YTD £'000	Forecast year-end position £'000
	Apr £'000	May £'000	Jun £'000	Jul £'000	Aug £'000	Sep £'000	Oct £'000	Nov £'000	Dec £'000	Jan £'000	Feb £'000	Mar £'000		
61 Annual Plan (plus finalised savings identified at month 1) - Fixed after month 1 (Positive Value)	32	40	40	40	40	40	40	40	39	39	39	39	232	468
62 Remove Red. Pipeline and Planning Assumptions - Fixed after month 1 (Positive Value)													0	0
63 Latest Month Actual / Forecast	Actual/Fcast	32	34	29	44	35	58	24	24	24	24	24	232	376
64 Variation From Opening Annual Plan		0	(6)	(11)	4	(5)	18	(16)	(16)	(15)	(15)	(15)	0	(92)
<b>Explanation of Variation:</b>														
65 Additional Spend Associated with In Year Funding / Income above plan (Positive Value)	Actual/Fcast												0	0
66 Savings Delivery (i.e. M1 schemes movements to plan plus additional in Year schemes)	Actual/Fcast	0	0	0	0	0	0	0	0	0	0	0	0	0
67 Accountancy Gains	Actual/Fcast	0	0	0	0	0	0	0	0	0	0	0	0	0
68 Unplanned Spend Reductions (i.e. re-assessment of original planned spend assumption) (Negative Value)	Actual/Fcast												0	0
69 Unplanned Cost Pressures (b/d required in narrative) (Positive Value)	Actual/Fcast												0	0
70 Variements of Planned (included in annual plan line above) Spend Between Categories or Periods (Positive or Negative values)	Actual/Fcast	(6)	(11)	4	(5)	18	(16)	(16)	(15)	(15)	(15)	(15)	0	(92)
71 Planned Mitigations Yet To Be Finalised (assumed in future month spend) (Negative Value)	F'cast												0	0
72 Unplanned additional required Mitigations Yet To Be Finalised (assumed in future month spend) (Negative Value)	F'cast												0	0
73 Other (Positive or Negative Value) - (b/d required in narrative)	Actual/Fcast												0	0
74 Total Variation Explanation	Actual/Fcast	0	(6)	(11)	4	(5)	18	(16)	(16)	(15)	(15)	(15)	0	(92)
75 Check Variation Fully Explained:		ok	ok	ok	ok	ok	ok	ok	ok	ok	ok	ok		

In Year Recurring Impact £'000	FYE Recurring Impact £'000


	1	2	3	4	5	6	7	8	9	10	11	12	Total YTD £'000	Forecast year-end position £'000
	Apr £'000	May £'000	Jun £'000	Jul £'000	Aug £'000	Sep £'000	Oct £'000	Nov £'000	Dec £'000	Jan £'000	Feb £'000	Mar £'000		
76 Annual Plan (plus finalised savings identified at month 1) - Fixed after month 1 (Positive Value)													0	0
77 Remove Red. Pipeline and Planning Assumptions - Fixed after month 1 (Positive Value)													0	0
78 Latest Month Actual / Forecast	Actual/Fcast	0	0	0	0	0	0	0	0	0	0	0	0	0
79 Variation From Opening Annual Plan		0	0	0	0	0	0	0	0	0	0	0	0	0
<b>Explanation of Variation:</b>														
80 Additional Spend Associated with In Year Funding / Income above plan (Positive Value)	Actual/Fcast												0	0
81 Savings Delivery (i.e. M1 schemes movements to plan plus additional in Year schemes)	Actual/Fcast	0	0	0	0	0	0	0	0	0	0	0	0	0
82 Accountancy Gains	Actual/Fcast	0	0	0	0	0	0	0	0	0	0	0	0	0
83 Unplanned Spend Reductions (i.e. re-assessment of original planned spend assumption) (Negative Value)	Actual/Fcast												0	0
84 Unplanned Cost Pressures (b/d required in narrative) (Positive Value)	Actual/Fcast												0	0
85 Variements of Planned (included in annual plan line above) Spend Between Categories or Periods (Positive or Negative values)	Actual/Fcast	0	0	0	0	0	0	0	0	0	0	0	0	0
86 Planned Mitigations Yet To Be Finalised (assumed in future month spend) (Negative Value)	F'cast												0	0
87 Unplanned additional required Mitigations Yet To Be Finalised (assumed in future month spend) (Negative Value)	F'cast												0	0
88 Other (Positive or Negative Value) - (b/d required in narrative)	Actual/Fcast												0	0
89 Total Variation Explanation	Actual/Fcast	0	0	0	0	0	0	0	0	0	0	0	0	0
90 Check Variation Fully Explained:		ok	ok	ok	ok	ok	ok	ok	ok	ok	ok	ok		

In Year Recurring Impact £'000	FYE Recurring Impact £'000


	1	2	3	4	5	6	7	8	9	10	11	12	Total YTD £'000	Forecast year-end position £'000
	Apr £'000	May £'000	Jun £'000	Jul £'000	Aug £'000	Sep £'000	Oct £'000	Nov £'000	Dec £'000	Jan £'000	Feb £'000	Mar £'000		
91 Annual Plan (plus finalised savings identified at month 1) - Fixed after month 1 (Positive Value)													0	0
92 Remove Red. Pipeline and Planning Assumptions - Fixed after month 1 (Positive Value)													0	0
93 Latest Month Actual / Forecast	Actual/Fcast	0	0	0	0	0	0	0	0	0	0	0	0	0
94 Variation From Opening Annual Plan		0	0	0	0	0	0	0	0	0	0	0	0	0
<b>Explanation of Variation:</b>														
95 Additional Spend Associated with In Year Funding / Income above plan (Positive Value)	Actual/Fcast												0	0
96 Savings Delivery (i.e. M1 schemes movements to plan plus additional in Year schemes)	Actual/Fcast	0	0	0	0	0	0	0	0	0	0	0	0	0
97 Accountancy Gains	Actual/Fcast	0	0	0	0	0	0	0	0	0	0	0	0	0
98 Unplanned Spend Reductions (i.e. re-assessment of original planned spend assumption) (Negative Value)	Actual/Fcast												0	0
99 Unplanned Cost Pressures (b/d required in narrative) (Positive Value)	Actual/Fcast												0	0
100 Variements of Planned (included in annual plan line above) Spend Between Categories or Periods (Positive or Negative values)	Actual/Fcast	0	0	0	0	0	0	0	0	0	0	0	0	0
101 Planned Mitigations Yet To Be Finalised (assumed in future month spend) (Negative Value)	F'cast												0	0
102 Unplanned additional required Mitigations Yet To Be Finalised (assumed in future month spend) (Negative Value)	F'cast												0	0
103 Other (Positive or Negative Value) - (b/d required in narrative)	Actual/Fcast												0	0
104 Total Variation Explanation	Actual/Fcast	0	0	0	0	0	0	0	0	0	0	0	0	0
105 Check Variation Fully Explained:		ok	ok	ok	ok	ok	ok	ok	ok	ok	ok	ok		

In Year Recurring Impact £'000	FYE Recurring Impact £'000


	1	2	3	4	5	6	7	8	9	10	11	12	Total YTD £'000	Forecast year-end position £'000
	Apr £'000	May £'000	Jun £'000	Jul £'000	Aug £'000	Sep £'000	Oct £'000	Nov £'000	Dec £'000	Jan £'000	Feb £'000	Mar £'000		
106 Annual Plan (plus finalised savings identified at month 1) - Fixed after month 1 (Positive Value)													0	0
107 Remove Red. Pipeline and Planning Assumptions - Fixed after month 1 (Positive Value)													0	0
108 Latest Month Actual / Forecast	Actual/Fcast	0	0	0	0	0	0	0	0	0	0	0	0	0
109 Variation From Opening Annual Plan		0	0	0	0	0	0	0	0	0	0	0	0	0
<b>Explanation of Variation:</b>														
110 Additional Spend Associated with In Year Funding / Income above plan (Positive Value)	Actual/Fcast												0	0
111 Savings Delivery (i.e. M1 schemes movements to plan plus additional in Year schemes)	Actual/Fcast	0	0	0	0	0	0	0	0	0	0	0	0	0
112 Accountancy Gains	Actual/Fcast	0	0	0	0	0	0	0	0	0	0	0	0	0
113 Unplanned Spend Reductions (i.e. re-assessment of original planned spend assumption) (Negative Value)	Actual/Fcast												0	0
114 Unplanned Cost Pressures (b/d required in narrative) (Positive Value)	Actual/Fcast												0	0
115 Variements of Planned (included in annual plan line above) Spend Between Categories or Periods (Positive or Negative values)	Actual/Fcast	0	0	0	0	0	0	0	0	0	0	0	0	0
116 Planned Mitigations Yet To Be Finalised (assumed in future month spend) (Negative Value)	F'cast												0	0
117 Unplanned additional required Mitigations Yet To Be Finalised (assumed in future month spend) (Negative Value)	F'cast												0	0
118 Other (Positive or Negative Value) - (b/d required in narrative)	Actual/Fcast												0	0
119 Total Variation Explanation	Actual/Fcast	0	0	0	0	0	0	0	0	0	0	0	0	0
120 Check Variation Fully Explained:		ok	ok	ok	ok	ok	ok	ok	ok	ok	ok	ok		

In Year Recurring Impact £'000	FYE Recurring Impact £'000


Section I: Other Private & Voluntary Sector	1	2	3	4	5	6	7	8	9	10	11	12	Total YTD £'000	Forecast year-end position £'000
	Apr £'000	May £'000	Jun £'000	Jul £'000	Aug £'000	Sep £'000	Oct £'000	Nov £'000	Dec £'000	Jan £'000	Feb £'000	Mar £'000		
121 Annual Plan (plus finalised savings identified at month 1) - Fixed after month 1 (Positive Value)	1,049	1,154	1,154	1,154	1,154	1,154	1,154	1,154	1,154	1,154	1,153	1,153	6,819	13,740
122 Remove Red. Pipeline and Planning Assumptions - Fixed after month 1 (Positive Value)														0
123 Latest Month Actual / Forecast	Actual/Fcast	1,049	945	912	995	1,034	1,087	1,029	1,029	1,029	1,029	1,029	6,022	12,196
124 Variation From Opening Annual Plan		0	(209)	(242)	(159)	(126)	(67)	(125)	(125)	(125)	(124)	(124)	(797)	(1,544)
<b>Explanation of Variation:</b>														
125 Additional Spend Associated with In Year Funding / Income above plan (Positive Value)	Actual/Fcast												0	0
126 Savings Delivery (i.e. M1 schemes movements to plan plus additional In Year schemes)	Actual/Fcast	0	0	0	0	0	0	0	0	0	0	0	0	0
127 Accountancy Gains	Actual/Fcast	0	0	0	0	0	0	0	0	0	0	0	0	0
128 Unplanned Spend Reductions (i.e. re-assessment of original planned spend assumption) (Negative Value)	Actual/Fcast												0	0
129 Unplanned Cost Pressures (bid required in narrative) (Positive Value)	Actual/Fcast												0	0
130 Virements of Planned (included in annual plan line above) Spend Between Categories or Periods (Positive or Negative values)	Actual/Fcast	(209)	(242)	(159)	(120)	(67)	(125)	(125)	(125)	(124)	(124)	(124)	(797)	(1,544)
131 Planned Mitigations Yet To Be Finalised (assumed in future month spend) (Negative Value)	Fcast												0	0
132 Unplanned additional required Mitigations Yet To Be Finalised (assumed in future month spend) (Negative Value)	Fcast												0	0
133 Other (Positive or Negative Value) - (bid required in narrative)	Actual/Fcast												0	0
134 Total Variation Explanation	Actual/Fcast	0	(209)	(242)	(159)	(126)	(67)	(125)	(125)	(124)	(124)	(124)	(797)	(1,544)
Check Variation Fully Explained:		ok	ok	ok	ok	ok	ok	ok	ok	ok	ok	ok		

In Year Recurring Impact £'000	FYE Recurring Impact £'000

Section J: Joint Financing and Other	1	2	3	4	5	6	7	8	9	10	11	12	Total YTD £'000	Forecast year-end position £'000
	Apr £'000	May £'000	Jun £'000	Jul £'000	Aug £'000	Sep £'000	Oct £'000	Nov £'000	Dec £'000	Jan £'000	Feb £'000	Mar £'000		
136 Annual Plan (plus finalised savings identified at month 1) - Fixed after month 1 (Positive Value)													0	0
137 Remove Red. Pipeline and Planning Assumptions - Fixed after month 1 (Positive Value)													0	0
138 Latest Month Actual / Forecast	Actual/Fcast	0	0	0	0	0	0	0	0	0	0	0	0	0
139 Variation From Opening Annual Plan		0	0	0	0	0	0	0	0	0	0	0	0	0
<b>Explanation of Variation:</b>														
140 Additional Spend Associated with In Year Funding / Income above plan (Positive Value)	Actual/Fcast												0	0
141 Savings Delivery (i.e. M1 schemes movements to plan plus additional In Year schemes)	Actual/Fcast	0	0	0	0	0	0	0	0	0	0	0	0	0
142 Accountancy Gains	Actual/Fcast	0	0	0	0	0	0	0	0	0	0	0	0	0
143 Unplanned Spend Reductions (i.e. re-assessment of original planned spend assumption) (Negative Value)	Actual/Fcast												0	0
144 Unplanned Cost Pressures (bid required in narrative) (Positive Value)	Actual/Fcast												0	0
145 Virements of Planned (included in annual plan line above) Spend Between Categories or Periods (Positive or Negative values)	Actual/Fcast												0	0
146 Planned Mitigations Yet To Be Finalised (assumed in future month spend) (Negative Value)	Fcast												0	0
147 Unplanned additional required Mitigations Yet To Be Finalised (assumed in future month spend) (Negative Value)	Fcast												0	0
148 Other (Positive or Negative Value) - (bid required in narrative)	Actual/Fcast												0	0
149 Total Variation Explanation	Actual/Fcast	0	0	0	0	0	0	0	0	0	0	0	0	0
Check Variation Fully Explained:		ok	ok	ok	ok	ok	ok	ok	ok	ok	ok	ok		

In Year Recurring Impact £'000	FYE Recurring Impact £'000

Section K: Total Analysis	1	2	3	4	5	6	7	8	9	10	11	12	Total YTD £'000	Forecast year-end position £'000	
	Apr £'000	May £'000	Jun £'000	Jul £'000	Aug £'000	Sep £'000	Oct £'000	Nov £'000	Dec £'000	Jan £'000	Feb £'000	Mar £'000			
151 Annual Plan (plus finalised savings identified at month 1) - Fixed after month 1 (Positive Value)	24,173	24,538	24,538	24,332	24,122	24,533	24,685	24,642	24,584	24,684	24,784	24,793	146,234	294,686	
152 Remove Red. Pipeline and Planning Assumptions - Fixed after month 1 (Positive Value)	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
153 Latest Month Actual / Forecast	Actual/Fcast	24,173	24,222	24,108	24,724	27,069	25,194	25,773	25,776	25,775	25,790	25,825	149,490	304,283	
154 Variation From Opening Annual Plan		0	(316)	(428)	392	2,947	661	1,088	1,134	1,191	906	1,049	1,032	3,256	9,647
<b>Explanation of Variation:</b>															
155 Additional Spend Associated with In Year Funding / Income above plan (Positive Value)	Actual/Fcast	0	(236)	(442)	364	3,020	710	1,179	1,252	1,350	1,126	1,144	3,414	10,501	
156 Savings Delivery (i.e. M1 schemes movements to plan plus additional In Year schemes)	Actual/Fcast	(54)	(24)	14	(24)	(7)	52	10	16	(6)	(4)	22	(43)	(100)	
157 Accountancy Gains	Actual/Fcast	0	0	0	0	0	0	0	0	0	0	0	0	0	
158 Unplanned Spend Reductions (i.e. re-assessment of original planned spend assumption) (Negative Value)	Actual/Fcast	0	0	0	(348)	(166)	(201)	(201)	(237)	(251)	(174)	(108)	(17)	(716)	(1,704)
159 Unplanned Cost Pressures (bid required in narrative) (Positive Value)	Actual/Fcast	0	0	0	400	100	100	100	100	100	100	100	600	1,200	
160 Virements of Planned (included in annual plan line above) Spend Between Categories or Periods (Positive or Negative values)	Actual/Fcast	54	(54)	0	0	0	0	0	0	0	0	0	0	0	
161 Planned Mitigations Yet To Be Finalised (assumed in future month spend) (Negative Value)	Fcast	0	0	0	0	0	0	0	0	0	0	0	0	0	
162 Unplanned additional required Mitigations Yet To Be Finalised (assumed in future month spend) (Negative Value)	Fcast	0	0	0	0	0	0	0	0	(50)	(100)	(100)	0	(250)	
163 Other (Positive or Negative Value) - (bid required in narrative)	Actual/Fcast	0	0	0	0	0	0	0	0	0	0	0	0	0	
164 Total Variation Explanation	Actual/Fcast	0	(316)	(428)	392	2,947	661	1,088	1,134	1,191	906	1,049	1,032	3,256	9,647
Check Variation Fully Explained:		ok	ok	ok	ok	ok	ok	ok	ok	ok	ok	ok			

In Year Recurring Impact £'000	FYE Recurring Impact £'000

165	Check: The planned assumed mitigations yet to be identified profiles agrees with Line 11 of Table A	ok	ok	ok	ok	ok	ok	ok	ok	ok	ok	ok		
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# Welsh Ambulance Trust

Period : Sep 25

YTD Months to be completed from Month: 1  
Forecast Months to be completed from Month: 1

This Table is currently showing 0 errors

Table B3 - Pay Expenditure Analysis

A - Pay Expenditure

REF	TYPE	1	2	3	4	5	6	7	8	9	10	11	12	Total YTD £'000	Forecast year-end position £'000
		Apr £'000	May £'000	Jun £'000	Jul £'000	Aug £'000	Sep £'000	Oct £'000	Nov £'000	Dec £'000	Jan £'000	Feb £'000	Mar £'000		
1	Administrative, Clerical & Board Members	3,322	3,487	3,380	3,420	4,048	3,632	3,465	3,479	3,490	3,547	3,531	3,531	21,289	42,332
2	Medical & Dental	12	12	12	13	13	12	12	12	12	12	12	12	74	146
3	Nursing & Midwifery Registered	1,210	1,257	1,221	1,239	1,459	1,330	1,259	1,264	1,268	1,288	1,283	1,283	7,716	15,361
4	Prof Scientific & Technical	23	20	18	17	21	18	22	24	24	24	24	24	117	259
5	Additional Clinical Services	7,615	7,732	7,789	7,620	8,831	8,061	8,105	8,132	8,157	8,174	8,140	8,081	47,648	96,437
6	Allied Health Professionals	6,787	6,672	6,708	6,662	7,842	6,997	7,193	7,218	7,238	7,254	7,222	7,171	41,668	84,964
7	Healthcare Scientists			0	0	0	0	0	0	0	0	0	0	0	0
8	Estates & Ancillary	226	228	221	219	242	215	235	236	237	240	239	239	1,351	2,777
9	Students			0	0	0	0	0	0	0	0	0	0	0	0
10	<b>TOTAL PAY EXPENDITURE</b>	<b>19,195</b>	<b>19,408</b>	<b>19,349</b>	<b>19,190</b>	<b>22,456</b>	<b>20,265</b>	<b>20,291</b>	<b>20,365</b>	<b>20,425</b>	<b>20,539</b>	<b>20,451</b>	<b>20,341</b>	<b>119,863</b>	<b>242,275</b>

Analysis of Pay Expenditure

11	LHB Provided Services - Pay	19,195	19,408	19,349	19,190	22,456	20,265	20,291	20,365	20,425	20,539	20,451	20,341	119,863	242,275
12	Other Services (incl. Primary Care) - Pay													0	0
13	<b>Total - Pay</b>	<b>19,195</b>	<b>19,408</b>	<b>19,349</b>	<b>19,190</b>	<b>22,456</b>	<b>20,265</b>	<b>20,291</b>	<b>20,365</b>	<b>20,425</b>	<b>20,539</b>	<b>20,451</b>	<b>20,341</b>	<b>119,863</b>	<b>242,275</b>

B - Agency / Locum (premium) Expenditure

- Analysed by Type of Staff

REF	TYPE	1	2	3	4	5	6	7	8	9	10	11	12	Total YTD £'000	Forecast year-end position £'000
		Apr £'000	May £'000	Jun £'000	Jul £'000	Aug £'000	Sep £'000	Oct £'000	Nov £'000	Dec £'000	Jan £'000	Feb £'000	Mar £'000		
1	Administrative, Clerical & Board Members	62	66	58	76	78	83	70	70	70	70	0	0	423	703
2	Medical & Dental													0	0
3	Nursing & Midwifery Registered													0	0
4	Prof Scientific & Technical													0	0
5	Additional Clinical Services	10	9	9	0	0	0	0	0	0	0	0	0	28	28
6	Allied Health Professionals				20									20	20
7	Healthcare Scientists													0	0
8	Estates & Ancillary	5	6	6	7	5	5	0	0	0	0	0	0	34	34
9	Students													0	0
10	<b>TOTAL AGENCY/LOCUM (PREMIUM) EXPENDITURE</b>	<b>77</b>	<b>81</b>	<b>73</b>	<b>103</b>	<b>83</b>	<b>88</b>	<b>70</b>	<b>70</b>	<b>70</b>	<b>70</b>	<b>0</b>	<b>0</b>	<b>505</b>	<b>785</b>

11	Agency/Locum (premium) % of pay	0.4%	0.4%	0.4%	0.5%	0.4%	0.4%	0.3%	0.3%	0.3%	0.3%	0.0%	0.0%	0.4%	0.3%
----	---------------------------------	------	------	------	------	------	------	------	------	------	------	------	------	------	------

C - Agency / Locum (premium) Expenditure

- Analysed by Reason for Using Agency/Locum (premium)

REF	REASON	1	2	3	4	5	6	7	8	9	10	11	12	Total YTD £'000	Forecast year-end position £'000
		Apr £'000	May £'000	Jun £'000	Jul £'000	Aug £'000	Sep £'000	Oct £'000	Nov £'000	Dec £'000	Jan £'000	Feb £'000	Mar £'000		
1	Vacancy	77	81	73	103	83	88	70	70	70	70	0	0	505	785
2	Maternity/Paternity/Adoption Leave													0	0
3	Special Leave (Paid) - inc. compassionate leave, interview													0	0
4	Special Leave (Unpaid)													0	0
5	Study Leave/Examinations													0	0
6	Additional Activity (Winter Pressures/Site Pressures)													0	0
7	Annual Leave													0	0
8	Sickness													0	0
9	Restricted Duties													0	0
10	Jury Service													0	0
11	WLI													0	0
12	Exclusion (Suspension)													0	0
13	<b>TOTAL AGENCY/LOCUM (PREMIUM) EXPENDITURE</b>	<b>77</b>	<b>81</b>	<b>73</b>	<b>103</b>	<b>83</b>	<b>88</b>	<b>70</b>	<b>70</b>	<b>70</b>	<b>70</b>	<b>0</b>	<b>0</b>	<b>505</b>	<b>785</b>

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Table C - Identified Expenditure Savings Schemes (Excludes Income Generation & Accountancy Gains)

This Table is currently showing 0 errors

		1	2	3	4	5	6	7	8	9	10	11	12	Total YTD	Full-year forecast	YTD as %age of FY		Assessment		Full In-Year forecast		Full-Year Effect of Recurring Savings £'000		
		Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar			YTD variance as %age of YTD	Green	Amber	non recurring	recurring				
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000			£'000	£'000	£'000	£'000	£'000	£'000		£'000	
1	Budget/Plan	483	482	560	518	484	525	479	473	472	419	419	478	3,052	5,790									
2	Pay	Actual/F'cast	524	547	602	480	522	507	489	483	487	411	387	483	3,182	5,922	53.73%	5,922	0	2,409	3,513	0	3,513	
3	Variance	41	65	41	(38)	38	(18)	10	10	15	(8)	(32)	5	130	132	4.26%	5,922	0						
4	Budget/Plan	176	178	181	201	201	201	206	240	240	245	245	245	1,138	2,560			2,560	0					
5	Non-Pay	Actual/F'cast	189	137	125	263	170	167	186	211	233	257	255	334	1,051	2,528	41.59%	2,528	0	0	2,528	0	2,528	
6	Variance	13	(41)	(56)	62	(31)	(34)	(20)	(29)	(7)	12	10	89	(87)	(32)	(7.65%)	-32	0	0					
7	Budget/Plan	0	0	0	0	0	0	0	0	0	0	0	0	0	0			0	0					
8	Primary Care - Drugs & Appliances	Actual/F'cast	0	0	0	0	0	0	0	0	0	0	0	0	0			0	0	0	0	0	0	
9	Variance	0	0	0	0	0	0	0	0	0	0	0	0	0	0			0	0					
10	Budget/Plan	0	0	0	0	0	0	0	0	0	0	0	0	0	0			0	0					
11	Secondary Care Drugs	Actual/F'cast	0	0	0	0	0	0	0	0	0	0	0	0	0			0	0	0	0	0	0	
12	Variance	0	0	0	0	0	0	0	0	0	0	0	0	0	0			0	0					
13	Budget/Plan	0	0	0	0	0	0	0	0	0	0	0	0	0	0			0	0					
14	CHC/FNC	Actual/F'cast	0	0	0	0	0	0	0	0	0	0	0	0	0			0	0	0	0	0	0	
15	Variance	0	0	0	0	0	0	0	0	0	0	0	0	0	0			0	0					
16	Budget/Plan	0	0	0	0	0	0	0	0	0	0	0	0	0	0			0	0					
17	Primary Care Contractor	Actual/F'cast	0	0	0	0	0	0	0	0	0	0	0	0	0			0	0	0	0	0	0	
18	Variance	0	0	0	0	0	0	0	0	0	0	0	0	0	0			0	0					
19	Budget/Plan	0	0	0	0	0	0	0	0	0	0	0	0	0	0			0	0					
20	Healthcare Services Provided by Other Healthboards	Actual/F'cast	0	0	0	0	0	0	0	0	0	0	0	0	0			0	0	0	0	0	0	
21	Variance	0	0	0	0	0	0	0	0	0	0	0	0	0	0			0	0					
22	Budget/Plan	0	0	0	0	0	0	0	0	0	0	0	0	0	0			0	0					
23	Non-healthcare Services Provided by Other Healthboards	Actual/F'cast	0	0	0	0	0	0	0	0	0	0	0	0	0			0	0	0	0	0	0	
24	Variance	0	0	0	0	0	0	0	0	0	0	0	0	0	0			0	0					
25	Budget/Plan	0	0	0	0	0	0	0	0	0	0	0	0	0	0			0	0					
26	Other Private & Voluntary Sector	Actual/F'cast	0	0	0	0	0	0	0	0	0	0	0	0	0			0	0	0	0	0	0	
27	Variance	0	0	0	0	0	0	0	0	0	0	0	0	0	0			0	0					
28	Budget/Plan	0	0	0	0	0	0	0	0	0	0	0	0	0	0			0	0					
29	Joint Financing & Other	Actual/F'cast	0	0	0	0	0	0	0	0	0	0	0	0	0			0	0	0	0	0	0	
30	Variance	0	0	0	0	0	0	0	0	0	0	0	0	0	0			0	0					
34	Budget/Plan	659	660	741	719	685	726	685	713	712	664	664	723	4,191	8,350			2,560	0					
35	Total	Actual/F'cast	713	684	727	743	692	674	675	694	720	668	642	818	4,233	8,450			8,450	0	2,409	6,041	0	6,041
36	Variance	54	24	(14)	24	7	(52)	(10)	(19)	8	4	(22)	95	43	100			5,890	0					
37	Variance in month		8.26%	3.64%	(1.94%)	3.29%	1.01%	(7.13%)	(1.42%)	(2.63%)	1.16%	0.65%	(3.29%)	13.10%	1.02%									
38	In month achievement against FY forecast		8.44%	8.09%	8.60%	8.79%	8.19%	7.98%	7.99%	8.21%	8.52%	7.91%	7.60%	9.67%										

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Table C1- Savings Schemes Pay Analysis

		Month	1	2	3	4	5	6	7	8	9	10	11	12	Total YTD	Full-year forecast	Assessment		Full In-Year forecast		Full-Year Effect of Recurring Savings £'000		
			Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar			Green	Amber	non recurring	recurring			
			£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000			£'000	£'000	£'000	£'000		£'000	£'000
1	Budget/Plan	190	190	190	198	198	199	198	198	198	198	198	199	1,162	2,350			0	0				
2	Pay - General & Substantive	Actual/F'cast	232	284	247	155	236	248	202	202	203	178	155	143	1,401	2,484	2,484	0	2,409	75			75
3	Variance	42	94	57	(43)	38	49	4	4	4	(20)	(43)	(56)	239	134	2,484,281	0						
4	Budget/Plan	293	292	371	321	286	326	281	275	273	221	221	279	1,890	3,440			0	0				
5	Pay - Variable	Actual/F'cast	292	264	355	325	286	259	287	281	284	233	232	340	1,781	3,438	3,438	0	0	3,438			3,438
6	Variance	(1)	(29)	(16)	4	(0)	(67)	6	6	11	12	11	61	(109)	(2)	3,438	0						
7	Budget/Plan	0	0	0	0	0	0	0	0	0	0	0	0	0	0			0	0				
8	Pay - Agency	Actual/F'cast	0	0	0	0	0	0	0	0	0	0	0	0	0			0	0	0	0	0	0
9	Variance	0	0	0	0	0	0	0	0	0	0	0	0	0	0			0	0				
10	Budget/Plan	483	482	560	518	484	525	479	473	472	419	419	478	3,052	5,790			0	0				
11	Total	Actual/F'cast	524	547	602	480	522	507	489	483	487	411	387	483	3,182	5,922	5,922	0	2,409	3,513			3,513
12	Variance	41	65	41	(38)	38	(18)	10	10	15	(8)	(32)	5	130	132	5,922	0						



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This Table is currently showing 0 errors

Table C3 - Tracker

	£'000	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Total YTD	Full-year forecast	Non Recurring	Recurring	FYE Adjustment	Full-year Effect		
Savings (Cost Reductions & Cost Avoidance)	Month 1 - Plan	859	859	741	719	855	725	855	715	712	854	854	723	4,191	8,500	2,275	6,075	(0)	6,075		
	Month 1 - Actual/Forecast	715	854	725	743	851	874	875	851	702	851	851	816	4,223	8,400	2,409	6,041	0	6,041		
	Variance	144	5	(14)	24	7	(22)	(150)	(136)	(186)	8	4	(22)	35	43	100	134	(24)	0	(154)	
	In Year - Actual/Forecast	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
	By Year - Actual/Forecast	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
	Variance	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	Total Plan	859	859	741	719	855	725	855	715	712	854	854	723	4,191	8,500	2,275	6,075	(0)	6,075		
	Total Actual/Forecast	715	854	692	664	727	743	854	674	654	720	854	662	613	4,223	8,400	2,409	6,041	0	6,041	
	Total Variance	144	5	(14)	24	7	(22)	(150)	(136)	(186)	8	4	(22)	35	43	100	134	(24)	0	(154)	
	By Year - Plan	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
By Year - Actual/Forecast	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0		
Variance	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0		
Total Plan	4	4	4	4	4	4	4	4	4	4	4	4	4	28	28	28	28	0	28		
Total Actual/Forecast	4	4	4	4	4	4	4	4	4	4	4	4	4	28	28	28	28	0	28		
Total Variance	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0		
By Year - Plan	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0		
By Year - Actual/Forecast	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0		
Variance	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0		
Accountancy Gains	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0		
By Year - Plan	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0		
By Year - Actual/Forecast	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0		
Variance	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0		
Total	Month 1 - Plan	863	864	746	723	859	730	859	717	741	863	863	732	4,216	8,500	2,275	6,225	(0)	6,225		
	Month 1 - Actual/Forecast	718	859	731	747	854	872	879	699	724	872	866	821	4,200	8,500	2,409	6,091	0	6,091		
	Variance	145	5	(14)	24	7	(22)	(150)	(136)	(186)	8	4	(22)	35	44	100	134	(24)	0	(154)	
	In Year - Plan	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
	By Year - Actual/Forecast	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
	Variance	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
	Total Plan	863	864	746	723	859	730	859	717	741	863	863	732	4,216	8,500	2,275	6,225	(0)	6,225		
	Total Actual/Forecast	718	859	731	747	858	872	879	699	724	872	866	821	4,200	8,500	2,409	6,091	0	6,091		
	Total Variance	145	5	(14)	24	7	(22)	(150)	(136)	(186)	8	4	(22)	35	44	100	134	(24)	0	(154)	

Table C4 Section A- Accountancy Gains

		1	2	3	4	5	6	7	8	9	10	11	12	Total YTD	Full-year forecast
		Apr £'000	May £'000	Jun £'000	Jul £'000	Aug £'000	Sep £'000	Oct £'000	Nov £'000	Dec £'000	Jan £'000	Feb £'000	Mar £'000		
1	Pay	Actual only	0	0	0	0	0	0	0	0	0	0	0	0	0
2	Non-Pay	Actual only	0	0	0	0	0	0	0	0	0	0	0	0	0
3	Primary Care - Drugs & Appliances	Actual only	0	0	0	0	0	0	0	0	0	0	0	0	0
4	Secondary Care Drugs	Actual only	0	0	0	0	0	0	0	0	0	0	0	0	0
5	CHC/FNC	Actual only	0	0	0	0	0	0	0	0	0	0	0	0	0
6	Primary Care Contractor	Actual only	0	0	0	0	0	0	0	0	0	0	0	0	0
7	Healthcare Services Provided by Other Healthboards	Actual only	0	0	0	0	0	0	0	0	0	0	0	0	0
8	Non-healthcare Services Provided by Other Healthboards	Actual only	0	0	0	0	0	0	0	0	0	0	0	0	0
9	Other Private & Voluntary Sector	Actual only	0	0	0	0	0	0	0	0	0	0	0	0	0
10	Joint Financing & Other	Actual only	0	0	0	0	0	0	0	0	0	0	0	0	0
11	Total	Actual only	0	0	0	0	0	0	0	0	0	0	0	0	0

Table C4 Section B - Accountancy Gains by Pay Analysis

	Month	1	2	3	4	5	6	7	8	9	10	11	12	Total YTD	Full-year forecast
		Apr £'000	May £'000	Jun £'000	Jul £'000	Aug £'000	Sep £'000	Oct £'000	Nov £'000	Dec £'000	Jan £'000	Feb £'000	Mar £'000		
1	Pay - General & Substantive	Actual only	0	0	0	0	0	0	0	0	0	0	0	0	0
2	Pay - Variable	Actual only	0	0	0	0	0	0	0	0	0	0	0	0	0
3	Pay - Agency	Actual only	0	0	0	0	0	0	0	0	0	0	0	0	0
4	Total	Actual only	0	0	0	0	0	0	0	0	0	0	0	0	0

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**Table D - Income/Expenditure Assumptions**

**Annual Forecast**

	<b>LHB/Trust</b>	<b>Contracted Income £'000</b>	<b>Non Contracted Income £'000</b>	<b>Total Income £'000</b>
1	Swansea Bay University	526	194	<b>720</b>
2	Aneurin Bevan University	372	218	<b>590</b>
3	Betsi Cadwaladr University	865	1,022	<b>1,887</b>
4	Cardiff & Vale University	0	308	<b>308</b>
5	Cwm Taf Morgannwg University	0	733	<b>733</b>
6	Hywel Dda University	1,407	90	<b>1,497</b>
7	Powys	0	20	<b>20</b>
8	Public Health Wales	0	92	<b>92</b>
9	Velindre	1,024	53	<b>1,077</b>
10	DHCW	0	241	<b>241</b>
11	Welsh Ambulance Services			<b>0</b>
12	JCC	291,488	0	<b>291,488</b>
13	HEIW	500	775	<b>1,275</b>
14	NHS Executive			<b>0</b>
15	<b>Total</b>	<b>296,182</b>	<b>3,746</b>	<b>299,928</b>

<b>Contracted Expenditure £'000</b>	<b>Non Contracted Expenditure £'000</b>	<b>Total Expenditure £'000</b>
0	145	<b>145</b>
0	175	<b>175</b>
255	229	<b>484</b>
0	102	<b>102</b>
0	87	<b>87</b>
0	98	<b>98</b>
0	58	<b>58</b>
35	0	<b>35</b>
1,164	1,084	<b>2,248</b>
1,614	0	<b>1,614</b>
		<b>0</b>
0	0	<b>0</b>
0	16	<b>16</b>
		<b>0</b>
<b>3,068</b>	<b>1,994</b>	<b>5,062</b>

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This Table is currently showing 0 errors

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Table E - Resource Limits

	STATUS OF ISSUED RESOURCE LIMIT ITEMS				Total Revenue Resource Limit £'000	Recurring (R) or Non Recurring (NR)	Total Revenue Drawing Limit £'000	Total Capital Resource Limit £'000	Total Capital Drawing Limit £'000	WG Contact and Date Item First Entered Into Table
	HCHS £'000	Pharmacy £'000	Dental £'000	GMS £'000						
<b>1. BASE ALLOCATION</b>										
1	LATEST ALLOCATION LETTER/SCHEDULE REF:									
2	Total Confirmed Funding				0					
<b>2. ANTICIPATED ALLOCATIONS</b>										
3	DEL Non Cash Depreciation - Baseline Surplus / Shortfall				0					
4	DEL Non Cash Depreciation - Strategic				0					
5	DEL Non Cash Depreciation - Accelerated				0					
6	DEL Non Cash Depreciation - Impairment				0					
7	DEL Non Cash Depreciation - IFRS 16 Leases				0					
8	AME Non Cash Depreciation - IFRS 16 Leases (Peppercorn)				0					
9	AME Non Cash Depreciation - Donated Assets				0					
10	AME Non Cash Depreciation - Impairment				0					
11	AME Non Cash Depreciation - Impairment Reversals				0					
12	Removal of Donated Assets / Government Grant Receipts				0					
13	Removal of IFRS-16 Leases (Revenue)				0					
14	Real Living Wage (Care Homes)				0					
15					0					
16					0					
17					0					
18					0					
19					0					
20					0					
21					0					
22					0					
23					0					
24					0					
25					0					
26					0					
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48					0					
49					0					
50					0					
51					0					
52					0					
53					0					
54					0					
55					0					
56					0					
57					0					
58					0					
59	Revenue Working Balances Request				0					
60	Capital Working Balances Request				0					
61	Capital IFRS16 Leases Working Balances Request				0					
62	Total Anticipated Funding	0	0	0	0			0	0	
<b>3. TOTAL RESOURCES &amp; BUDGET RECONCILIATION</b>										
63	Confirmed Resources Per 1. above	0	0	0	0			0	0	
64	Anticipated Resources Per 2. above	0	0	0	0			0	0	
65	Total Resources	0	0	0	0			0	0	

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This Table is currently showing 0 errors

Table E1 - Invoiced Income Streams - TRUSTS ONLY

Ref	Swansea Bay ULHB	Aneurin Bevan ULHB	Betsi Cadwaladr ULHB	Cardiff & Vale ULHB	Cwm Taf Morgannwg ULHB	Hywel Dda ULHB	Powys LHB	Public Health Wales NHS Trust	Welsh Ambulance NHS Trust	Vellindre NHS Trust	NWSSP	DHCW	HEIW	WG	JCC	Other (please specify)	Total	WG Contact, date item first entered into table and whether any invoice has been raised.
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	
1	720	590	1,887	308	733	1,497	20	92		1,077		241	1,275	11,528	291,488	2,503	313,959	
	<b>Details of Anticipated Income</b>																	
2																	0	
3														1,022			1,022	Based on latest Non cash submission
4																	0	
5																	0	
6														912			912	Based on latest Non cash submission - less amount received to date
7														154			154	Based on latest Non cash submission
8														30			30	Based on latest Non cash submission
9														2,175			2,175	Based on latest Non cash submission
10																	0	
11														(1,347)			(1,347)	Per table Q
12																	0	
13																	0	
14																	0	Now included in above total
15														8,125			8,125	Calculated Pay award excluding ESM/VSM pay award
16														1,308			1,308	Assumed income for PIBS Email from JG to JS 07/10/25
17																	0	
18																	0	
19																	0	
20																	0	
21																	0	
22																	0	
23																	0	
24																	0	
25																	0	
26																	0	
27																	0	
28																	0	
29																	0	
30																	0	
31																	0	
32																	0	
33																	0	
34																	0	
35																	0	
36	720	590	1,887	308	733	1,497	20	92	0	1,077	0	241	1,275	23,907	291,488	2,503	326,338	



Welsh Ambulance Trust

Period : Sep 25

This table needs completing monthly from Month: 3  
This Table is currently showing 0 errors

Table F - Statement of Financial Position For Monthly Period

	Opening Balance Beginning of Apr 25 £'000	Closing Balance End of Sep 25 £'000	Forecast Closing Balance End of Mar 26 £'000
<b>Non-Current Assets</b>			
1 Property, plant and equipment	109,202	102,446	119,829
2 Intangible assets	3,662	2,858	2,593
3 Trade and other receivables	401	388	400
4 Other financial assets	0	0	0
5 <b>Non-Current Assets sub total</b>	<b>113,265</b>	<b>105,692</b>	<b>122,822</b>
<b>Current Assets</b>			
6 Inventories	2,114	2,115	2,200
7 Trade and other receivables	15,163	15,036	17,000
8 Other financial assets	0	0	0
9 Cash and cash equivalents	8,036	14,045	326
10 Non-current assets classified as held for sale	0	0	0
11 <b>Current Assets sub total</b>	<b>25,313</b>	<b>31,196</b>	<b>19,526</b>
12 <b>TOTAL ASSETS</b>	<b>138,578</b>	<b>136,888</b>	<b>142,348</b>
<b>Current Liabilities</b>			
13 Trade and other payables	29,488	22,849	21,341
14 Borrowings (Trust Only)	1,900	1,363	3,000
15 Other financial liabilities	0	0	0
16 Provisions	4,617	7,203	7,203
17 <b>Current Liabilities sub total</b>	<b>36,005</b>	<b>31,415</b>	<b>31,544</b>
18 <b>NET ASSETS LESS CURRENT LIABILITIES</b>	<b>102,573</b>	<b>105,473</b>	<b>110,804</b>
<b>Non-Current Liabilities</b>			
19 Trade and other payables	0	0	0
20 Borrowings (Trust Only)	5,890	5,171	5,000
21 Other financial liabilities	0	0	0
22 Provisions	6,580	6,387	6,387
23 <b>Non-Current Liabilities sub total</b>	<b>12,470</b>	<b>11,558</b>	<b>11,387</b>
24 <b>TOTAL ASSETS EMPLOYED</b>	<b>90,103</b>	<b>93,915</b>	<b>99,417</b>
<b>FINANCED BY: Taxpayers' Equity</b>			
25 General Fund	0	0	0
26 Revaluation Reserve	13,054	13,052	13,054
27 PDC (Trust only)	80,343	84,343	89,657
28 Retained earnings (Trust Only)	(3,294)	(3,480)	(3,294)
29 Other reserve	0	0	0
30 <b>Total Taxpayers' Equity</b>	<b>90,103</b>	<b>93,915</b>	<b>99,417</b>

	Opening Balance Beginning of Apr 25	Closing Balance End of Sep 25	Closing Balance End of Mar 26
<b>EXPLANATION OF ALL PROVISIONS</b>			
31 Clinical Negligence	1,758	3,670	3,670
32 Personal Injury and special payments	830	1,155	1,155
33 Personal Injury-PIBS	7,133	7,309	7,309
34 Defence legal fees and other administration	345	416	416
35 Pensions-other staff PIBS	57	59	59
36 Redress	201	108	108
37 Restructurings	0	0	0
38 Other	873	873	873
39			
40 <b>Total Provisions</b>	<b>11,197</b>	<b>13,590</b>	<b>13,590</b>

	£'000
<b>ANALYSIS OF WELSH NHS RECEIVABLES (current month)</b>	
41 Welsh NHS Receivables Aged 0 - 10 weeks	402
42 Welsh NHS Receivables Aged 11 - 16 weeks	17
43 Welsh NHS Receivables Aged 17 weeks and over	0

	£'000	£'000	£'000
<b>ANALYSIS OF TRADE &amp; OTHER PAYABLES (opening, current &amp; closing)</b>			
44 Capital	5,331	628	5,331
45 Revenue	24,157	22,221	16,010

	£'000	£'000	£'000
<b>ANALYSIS OF CASH (opening, current &amp; closing)</b>			
46 Capital	5,331	628	50
47 Revenue	2,705	13,417	276

# Welsh Ambulance Trust

Period : Sep 25

This Table is currently showing 0 errors

This table needs completing monthly from Month: 2

Table G - Monthly Cashflow Forecast

	April £'000	May £'000	June £'000	July £'000	Aug £'000	Sept £'000	Oct £'000	Nov £'000	Dec £'000	Jan £'000	Feb £'000	Mar £,000	Total £,000
<b>RECEIPTS</b>													
1	WG Revenue Funding - Cash Limit (excluding NCL) - LHB & SHA only												0
2	WG Revenue Funding - Non Cash Limited (NCL) - LHB & SHA only												0
3	549	20	1,335	18	3,558	1,749	172	1,011	86	9,136	2,407	4,474	24,515
4	WG Capital Funding - Cash Limit - LHB & SHA only												0
5	25,011	23,490	24,610	24,034	23,866	30,320	24,908	24,820	24,820	24,820	24,820	24,826	300,345
6	Short Term Loans - Trust only												0
7	0	0		0	4,000	0	0	0	9,608	0	0	0	13,608
8	120	91	71	63	56	76	65	65	65	65	65	65	867
9	1	22	13	18	36	49	92	92	93	93	93	93	695
10	1,864	715	1,712	148	1,096	604	979	679	679	679	679	683	10,517
11	<b>27,545</b>	<b>24,338</b>	<b>27,741</b>	<b>24,281</b>	<b>32,612</b>	<b>32,798</b>	<b>26,216</b>	<b>26,667</b>	<b>35,351</b>	<b>34,793</b>	<b>28,064</b>	<b>30,141</b>	<b>350,547</b>
<b>PAYMENTS</b>													
12	Primary Care Services : General Medical Services												0
13	Primary Care Services : Pharmacy Services												0
14	Primary Care Services : Prescribed Drugs & Appliances												0
15	Primary Care Services : General Dental Services												0
16	Non Cash Limited Payments												0
17	18,471	19,066	18,996	18,889	20,289	21,007	20,919	20,927	20,927	20,927	20,927	20,930	242,275
18	4,428	9,109	6,088	8,827	4,801	5,744	6,985	6,985	6,985	6,985	6,985	6,988	80,910
19	Short Term Loan Repayment - Trust only												0
20	0											0	0
21	3,453	1,383	620	289	330	1,096	5,301	4,338	4,374	4,393	4,362	4,447	34,386
22	133	139	0	133	15	0	133	0	0	133	0	0	686
23	<b>26,485</b>	<b>29,697</b>	<b>25,704</b>	<b>28,138</b>	<b>25,435</b>	<b>27,847</b>	<b>33,338</b>	<b>32,250</b>	<b>32,286</b>	<b>32,438</b>	<b>32,274</b>	<b>32,365</b>	<b>358,257</b>
24	1,060	(5,359)	2,037	(3,857)	7,177	4,951	(7,122)	(5,583)	3,065	2,355	(4,210)	(2,224)	
25	8,036	9,096	3,737	5,774	1,917	9,094	14,045	6,923	1,340	4,405	6,760	2,550	
26	9,096	3,737	5,774	1,917	9,094	14,045	6,923	1,340	4,405	6,760	2,550	326	

# Welsh Ambulance Trust

Period : Sep 25

Table H - PSPP

This table needs completing on a quarterly basis  
NOTE: Data to 1 decimal place

30 DAY COMPLIANCE		ACTUAL Q1			ACTUAL Q2		ACTUAL Q3		ACTUAL Q4		YEAR TO DATE		FORECAST YEAR END	
		Target %	Actual %	Variance %	Actual %	Variance %	Actual %	Variance %	Actual %	Variance %	Actual %	Variance %	Forecast %	Variance %
PROMPT PAYMENT OF INVOICE PERFORMANCE														
1	% of NHS Invoices Paid Within 30 Days - By Value	95.0%	90.7%	-4.3%	98.6%	3.6%		-95.0%		-95.0%	95.2%	0.2%	95.2%	0.2%
2	% of NHS Invoices Paid Within 30 Days - By Number	95.0%	96.4%	1.4%	91.0%	-4.0%		-95.0%		-95.0%	93.8%	-1.2%	93.8%	-1.2%
3	% of Non NHS Invoices Paid Within 30 Days - By Value	95.0%	98.8%	3.8%	99.5%	4.5%		-95.0%		-95.0%	99.1%	4.1%	99.1%	4.1%
4	% of Non NHS Invoices Paid Within 30 Days - By Number	95.0%	98.7%	3.7%	98.8%	3.8%		-95.0%		-95.0%	98.8%	3.8%	98.8%	3.8%

10 DAY COMPLIANCE		ACTUAL Q1			ACTUAL Q2		ACTUAL Q3		ACTUAL Q4		YEAR TO DATE		FORECAST YEAR END	
		Actual %			Actual %		Actual %		Actual %		Actual %		Actual %	
PROMPT PAYMENT OF INVOICE PERFORMANCE														
5	% of NHS Invoices Paid Within 10 Days - By Value		40.7%		24.5%						31.5%		31.5%	
6	% of NHS Invoices Paid Within 10 Days - By Number		34.9%		33.5%						34.2%		34.2%	
7	% of Non NHS Invoices Paid Within 10 Days - By Value		39.9%		29.6%						35.7%		35.7%	
8	% of Non NHS Invoices Paid Within 10 Days - By Number		58.9%		54.0%						56.3%		56.3%	

# Welsh Ambulance Trust

Period : Sep 25

This Table is currently showing 0 errors

Table I - 2025-26 Capital Resource / Expenditure Limit Management

£'000 30,190  
 Approved CRL / CEL issued at : 30/7/25

Ref:	Performance against CRL / CEL	Year To Date			Forecast		
		Plan £'000	Actual £'000	Variance £'000	Plan £'000	F'cast £'000	Variance £'000
	<b>Gross expenditure</b>						
	<b>All Wales Capital Programme:</b>						
	<b>Schemes:</b>						
1	ESMCP - Control Room Solutions	71	71	0	421	421	0
2	MDVS	0	0	0	72	72	0
3	Special Operational Response Teams (SORT) EnhancementEquipment	0	0	0	290	290	0
4	Welsh Ambulance Services NHS Trust – Vehicle Replacement Programme – 2025-26	3,114	3,114	0	22,452	22,452	0
5	TEF - Infrastructure	48	48	0	300	300	0
6	TEF - Decarbonisation	21	21	0	707	707	0
7				0			0
8				0			0
9				0			0
10				0			0
11				0			0
12				0			0
13				0			0
14				0			0
15				0			0
16				0			0
17				0			0
18				0			0
19				0			0
20				0			0
21				0			0
22				0			0
23				0			0
24				0			0
25				0			0
26				0			0
27				0			0
28				0			0
29				0			0
30				0			0
31				0			0
32				0			0
33				0			0
34				0			0
35				0			0
36				0			0
37				0			0
38				0			0
39				0			0
40				0			0
41				0			0
42	<b>Sub Total</b>	<b>3,253</b>	<b>3,253</b>	<b>0</b>	<b>24,242</b>	<b>24,242</b>	<b>0</b>
	<b>Discretionary:</b>						
43	I.T.	363	363	0	1,149	1,149	0
44	Equipment	79	79	0	250	250	0
45	Statutory Compliance	0	0	0	0	0	0
46	Estates	(110)	(110)	0	4,350	4,350	0
47	Mental Health			0			0
48	Other	16	16	0	199	199	0
49	<b>Sub Total</b>	<b>348</b>	<b>348</b>	<b>0</b>	<b>5,948</b>	<b>5,948</b>	<b>0</b>

	Other (Including IFRS 16 Leases) Schemes:								
50				0				0	
51				0				0	
52				0				0	
53				0				0	
54				0				0	
55				0				0	
56				0				0	
57				0				0	
58				0				0	
59				0				0	
60				0				0	
61				0				0	
62				0				0	
63				0				0	
64				0				0	
65				0				0	
66				0				0	
67				0				0	
68				0				0	
69				0				0	
70	Sub Total			0	0	0	0	0	
71	Total Expenditure			3,601	3,601	0	30,190	30,190	0
	Less:								
	Capital grants & Capital AME (e.g. dilapidations):								
72				0					0
73				0					0
74				0					0
75				0					0
76				0					0
77	Sub Total			0	0	0	0	0	0
	Donations:								
78				0					0
79	Sub Total			0	0	0	0	0	0
	Asset Disposals:								
80				0					0
81				0					0
82				0					0
83				0					0
84				0					0
85				0					0
86				0					0
87				0					0
88				0					0
89				0					0
90				0					0
91	Sub Total			0	0	0	0	0	0
92	Technical Adjustments								0
93	CHARGE AGAINST CRL / CEL			3,601	3,601	0	30,190	30,190	0
94	PERFORMANCE AGAINST CRL / CEL (Under)/Over				(26,589)			0	

Welsh Ambulance Trust

YTD Months to be completed from Month: 2  
Forecast Months to be completed from Month: 2

Period : Sep 25

This Table is currently showing 0 error:

Table J - In Year Capital Scheme Profiles

Ref:	All Wales Capital Programme: Schemes:	Project Manager	In Year Min. £'000	Forecast Max. £'000	Capital Expenditure Monthly Profile												YTD £'000	Total £'000	Risk Level
					April £'000	May £'000	Jun £'000	Jul £'000	Aug £'000	Sep £'000	Oct £'000	Nov £'000	Dec £'000	Jan £'000	Feb £'000	Mar £'000			
1	ESMCP - Control Room Solutions	A WILLIAMS	421	421	0	0	0	0	71	0	46	0	50	0	6	248	71	421	Low
2	MDVS	A WILLIAMS	72	72	0	0	0	0	0	0	0	0	0	0	0	72	0	72	Low
3	Special Operational Response Teams (SORT) Enhancement	C LANGSHAW	290	290	0	0	0	0	0	0	290	0	0	0	0	0	0	290	Low
4	Welsh Ambulance Services NHS Trust – Vehicle Replacement	D HOLMES	22,452	22,452	1,142	226	256	379	236	875	3,223	3,223	3,223	3,223	3,223	3,223	3,114	22,452	Low
5	TEF - Infrastructure	R DAVIES	300	300	0	0	2	6	21	19	50	50	50	50	52	0	48	300	Low
6	TEF - Decarbonisation	R DAVIES	707	707	0	0	0	8	21	(6)	115	115	115	115	115	111	21	707	Low
7																	0	0	
8																	0	0	
9																	0	0	
10																	0	0	
11																	0	0	
12																	0	0	
13																	0	0	
14																	0	0	
15																	0	0	
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36																	0	0	
37																	0	0	
38																	0	0	
39																	0	0	
40																	0	0	
41																	0	0	
42		Sub Total	24,242	24,242	1,142	226	258	392	349	886	3,724	3,388	3,438	3,388	3,396	3,654	3,253	24,241	
43	Discretionary: I.T.	A WILLIAMS	1,149	1,149	(32)	177	29	12	66	111	155	155	155	155	166	0	363	1,149	Low
44	Equipment	D HOLMES	250	250	90	11	17	(82)	10	33	25	25	11	80	30	0	79	250	Low
45	Statutory Compliance	R DAVIES	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	Low
46	Estates	R DAVIES	4,350	4,350	12	(16)	110	(132)	(135)	52	745	745	745	745	745	735	(110)	4,350	Low
47	Mental Health	N/A															0	0	Low
48	Other	E ROBERTS	199	199	5	2	4	0	0	5	25	25	25	25	58	16	199	Low	
49		Sub Total	5,948	5,948	75	173	160	(202)	(59)	201	950	950	936	1,005	966	793	348	5,948	
50	Other Schemes (Including IFRS 16 Leases):																0	0	
51																	0	0	
52																	0	0	
53																	0	0	
54																	0	0	
55																	0	0	
56																	0	0	
57																	0	0	
58																	0	0	
59																	0	0	
60																	0	0	
61																	0	0	
62																	0	0	
63																	0	0	
64																	0	0	
65																	0	0	
66																	0	0	
67																	0	0	
68																	0	0	
69																	0	0	
70		Sub Total	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
71		Total Capital Expenditure	30,190	30,190	1,217	399	418	190	290	1,087	4,674	4,338	4,374	4,393	4,362	4,447	3,601	30,189	

# Welsh Ambulance Trust

Period : Sep 25

Table K - Capital Disposals

This Table is currently showing 0 errors

**A: In Year Disposal of Assets**

	Description	Date of Ministerial Approval to Dispose (Land & Buildings only)	Date of Ministerial Approval to Retain Proceeds > £0.5m	Date of Disposal	NBV	Sales Receipts	Cost of Disposals	Gain/ (Loss)	Comments
		MM/YY (text format, e.g. Apr 25)	MM/YY (text format, e.g. Apr 25)	MM/YY (text format, e.g. Feb 26)	£'000	£'000	£'000	£'000	
1	Overage vehicles and equipment	n/a	n/a	25-26	0	695		695	
2								0	
3								0	
4								0	
5								0	
6								0	
7								0	
8								0	
9								0	
10								0	
11								0	
12								0	
13								0	
14								0	
15								0	
16								0	
17								0	
18								0	
19								0	
	<b>Total for in-year</b>				0	695	0	695	

**B: Future Years Disposal of Assets**

	Description	Date of Ministerial Approval to Dispose (Land & Buildings only)	Date of Ministerial Approval to Retain Proceeds > £0.5m	Date of Disposal	NBV	Sales Receipts	Cost of Disposals	Gain/ (Loss)	Comments
		MM/YY (text format, e.g. April 26)	MM/YY (text format, e.g. April 26)	MM/YY (text format, e.g. Feb 27)	£'000	£'000	£'000	£'000	
20								0	
21								0	
22								0	
23								0	
24								0	
25								0	
26								0	
27								0	
28								0	
29								0	
30								0	
31								0	
32								0	
33								0	
34								0	
35								0	
36								0	
37								0	
38								0	
	<b>Total for future years</b>				0	0	0	0	

# Welsh Ambulance Trust

Period : Sep 25

This Table is currently showing 0 errors

This table needs completing monthly from Month: 3

**Table L: EXTERNAL FINANCING LIMIT**

		Full Year Per WG £'000	Full Year Per Trust £'000	Planning Variance £'000	Actual to date £'000
REF	<i>NET FINANCIAL CHANGE</i>	A	B	C	D
1	Retained surplus/(deficit) for period			0	(186)
2	Depreciation	16,582	18,517	1,935	8,934
3	Depreciation on Donated Assets			0	
4	DEL and AME Impairments		2,359	2,359	2,229
5	Net gain/loss on disposal of assets		(695)	(695)	(139)
6	Profit/loss on sale term of disc ops			0	
7	Proceeds of Capital Disposals		695	695	139
8	Other Income (specify)			0	
9	<i>APPLICATION OF FUNDS</i>				
10	Capital Expenditure	(32,216)	(30,190)	2,026	(3,601)
11	Other Expenditure/ IFRS 16 Lease Payments Exc. Interest & VAT (ROU)			0	0
	<i>MOVEMENTS IN WORKING CAPITAL</i>				
12	Inventories			0	(2)
13	Current assets - Trade and other receivables			0	140
14	Current liabilities - Trade and other payables			0	(6,641)
15	Non current liabilities - Trade and other payables			0	0
16	Provisions			0	2,392
17	Sub total - movement in working capital	0	0	0	(4,111)
18	<b>NET FINANCIAL CHANGE</b>	<b>(15,634)</b>	<b>(9,314)</b>	<b>6,320</b>	<b>3,265</b>
	<i>EFL REQUIREMENT TO BE MET BY</i>				
19	Increase in Public Dividend Capital	15,634	9,314	(6,320)	4,000
20	Net change in temporary borrowing			0	
21	Change in bank deposits and interest bearing securities			0	(6,009)
22	Net change in finance lease payables			0	(1,256)
23	<b>TOTAL EXTERNAL FINANCE</b>	<b>15,634</b>	<b>9,314</b>	<b>(6,320)</b>	<b>(3,265)</b>



Welsh Ambulance Trust

Period : Sep 25

Table N - General Medical Services  
Table to be completed from Q1 / Month:

3

This Table is currently showing 0 errors

Operating Expenditure - ring fenced GMS budget

SUMMARY OF GENERAL MEDICAL SERVICES FINANCIAL POSITION		WG Allocation	Current Plan	Forecast Outturn	Variance	Year to Date
	LINE NO.	£000's	£000's	£000's	£000's	£000's
Global Sum	1					
Practice support payment	2					
<b>Total Global Sum and MPIG</b>	<b>3</b>				<b>0</b>	<b>0</b>
QIF Aspiration Payments	4					
QIF Achievement Payments	5					
QIF - Access Achievement Payments	6					
<b>Total Quality</b>	<b>7</b>				<b>0</b>	<b>0</b>
Direct Supplementary Services (To equal data in Section A (i) Line 30)	8					
National Supplementary Services (To equal data in Section A (ii) Line 40)	9					
Local Supplementary Services (To equal data in Section A (iii) Line 93)	10					
<b>Total Supplementary Services (To equal data in section A Line 94)</b>	<b>11</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
LHB Administered (To equal data in Section B Line 108)	12					
Premises (To equal data in section C Line 137)	13					
IM & T	14					
Out of Hours (including OOHDF)	15					
Dispensing (To equal data in Line 153)	16					
<b>Total</b>	<b>17</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

SUPPLEMENTARY INFORMATION

Directed Enhanced Services Section A (i)	LINE NO.	£000's	£000's	£000's	£000's	£000's
Childhood Immunisation Scheme	18					0
Mental Health	19					0
Influenza & Pneumococcal Immunisations Scheme	20					0
Services for Violent Patients	21					0
Minor Surgery Fees	22					0
<b>MENU of Agreed DSS</b>						
Asylum Seekers & Refugees	23					0
Care of Diabetes	24					0
Care Homes	25					0
Extended Surgery Opening	26					0
Gender Identity	27					0
Homeless	28					0
Oral Anticoagulation with Warfarin	29					0
<b>TOTAL Supplementary Services (must equal line 8)</b>	<b>30</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

National Supplementary Services A (ii)	LINE NO.	£000's	£000's	£000's	£000's	£000's
INR Monitoring	31					0
Shared care drug monitoring (Near Patient Testing)	32					0
Drug Misuse	33					0
IUCD	34					0
Alcohol misuse	35					0
Depression	36					0
Minor injury services	37					0
Diabetes	38					0
Services to the homeless	39					0
<b>TOTAL National Supplementary Services (must equal line 9)</b>	<b>40</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

<b>Local Supplementary Services</b>	<b>A (iii)</b>	<b>LINE NO.</b>	<b>£000's</b>	<b>£000's</b>	<b>£000's</b>	<b>£000's</b>	<b>£000's</b>
ADHD		41					0
Asylum Seekers & Refugees		42					0
Cardiology		43					0
Care Homes		44					0
Care of Diabetes		45					0
Chiropody		46					0
Counselling		47					0
Depo - Provera (including Implanon & Nexplanon)		48					0
Dermatology		49					0
Dietetics		50					0
DOAC/NOAC		51					0
Drugs Misuse		52					0
Extended Minor Surgery		53					0
Gonaderlins		54					0
Homeless		55					0
HPV Vaccinations		56					0
Immunisations (inc Pertussis excluding DES - Childhood Imm & Influenza & Pneumococcal Imm)		57					0
Learning Disabilities		58					0
Lithium / INR Monitoring		59					0
Local Development Schemes		60					0
Mental Health		61					0
Minor Injuries		62					0
MMR		63					0
Multiple Sclerosis		64					0
Muscular Skeletal		65					0
Nursing Homes		66					0
Orthopaedic (Upper Limb GPwSi/Clinical Assessments)		67					0
Osteopathy		68					0
Phlebotomy		69					0
Physiotherapy (inc MT3)		70					0
Referral Management		71					0
Respiratory (inc COPD)		72					0
Ring Pessaries		73					0
Sexual Health Services		74					0
Shared Care		75					0
Smoking Cessation		76					0
Substance Misuse		77					0
Suturing		78					0
Swine Flu		79					0
Transport/Ambulance costs		80					0
Vasectomy		81					0
Weight Loss Clinic (inc Exercise Referral)		82					0
Wound Care		83					0
Zoladex		84					0
		85					0
		86					0
		87					0
		88					0
		89					0
		90					0
		91					0
		92					0
<b>TOTAL Local Supplementary Services (must equal line 10)</b>		<b>93</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>TOTAL Supplementary Services (must equal line 11)</b>		<b>94</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

**GENERAL MEDICAL SERVICES  
Operating Expenditure**

<b>LHB Administered</b>	<b>Section B</b>	<b>LINE NO.</b>	<b>WG Allocation £000's</b>	<b>Current Plan £000's</b>	<b>Forecast Outturn £000's</b>	<b>Variance £000's</b>	<b>Year to Date £000's</b>
Seniority		95					
Doctors Retention Scheme Payments		96					
Locum Allowances consists of adoptive, paternity & maternity		97					
Locum Allowances : Cover for Sick Leave		98					
Locum Allowances : Cover For Suspended Doctors		99					
Prolonged Study Leave		100					
Recruitment and Retention (including Golden Hello)		101					
Appraisal - Appraiser Costs		102					
Primary Care Development Scheme		103					
Partnership Premium - GP partners		104					
Partnership Premium - Non GP Partners		105					
Supply of syringes & needles		106					
Other (please provide detail below, this should reconcile to line 127)		107					
<b>TOTAL LHB Administered (must equal line 12)</b>		<b>108</b>				<b>0</b>	<b>0</b>

Analysis of Other Payments (line 107)	LINE NO.	£000's	£000's	£000's	£000's	£000's
Additional Managed Practice costs (costs in excess of Global Sum/MPIG)	109					
CRB checks	110					
GP Locum payments	111					
LHB Locality group costs	112					
Managing Practice costs (LHB employed staff working in GP practices to improve GP services)	113					
Primary Care Initiatives	114					
Salaried GP costs	115					
Stationery & Distribution	116					
Training	117					
Translation fees	118					
COVID vaccination payments to GP practices	119					
	120					
	121					
	122					
	123					
	124					
	125					
	126					
<b>TOTAL of Other Payments (must equal line 107)</b>	<b>127</b>					<b>0</b>

Premises	Section C	LINE NO.	£000's	£000's	£000's	£000's	£000's
Notional Rents		128					
Actual Rents: Health Centres		129					
Actual Rents: Others		130					
Cost Rent		131					
Clinical Waste/ Trade Refuse		132					
Rates, Water, sewerage etc		133					
Health Centre Charges		134					
Improvement Grants		135					
All other Premises (please detail below which should reconcile to line 145)		136					
<b>TOTAL Premises (must equal line 13)</b>		<b>137</b>				<b>0</b>	<b>0</b>

Analysis of Other Premises (Line 136)	LINE NO.	£000's	£000's	£000's	£000's	£000's
	138					
	139					
	140					
	141					
	142					
	143					
	144					
<b>TOTAL of Other Premises (must equal line 136)</b>	<b>145</b>					<b>0</b>

Memorandum item	LINE NO.	£000's	£000's	£000's	£000's	£000's
Supplementary Services included above but in dispute with LMC (TOTAL)	146					
Supplementary Services included above but not yet formally agreed LMC	147					

**GENERAL MEDICAL SERVICES**  
Dispensing

Dispensing Data	LINE NO.	WG Allocation £000's	Current Plan £000's	Forecast Outturn £000's	Variance £000's	Year to Date £000's
<b>Cost of Drugs and Appliances, after discounts and plus container allowance (and plus VAT where applicable)</b>						
Dispensing Doctors	148					
Prescribing Medical Practitioners - Personal Administration	149					
Dispensing Service Quality Payment	150					
<b>Professional Fees and on-cost</b>						
Dispensing Doctors	151					
Prescribing Medical Practitioners - Personal Administration	152					
<b>TOTAL DISPENSING DATA (must equal line 16)</b>	<b>153</b>				<b>0</b>	<b>0</b>

**Welsh Ambulance Trust**

Period : Sep 25

**Table O - General Dental Services**

This Table is currently showing 0 errors

Table to be completed from Q1 / Month: 3

Operating Expenditure from the revenue allocation for the dental contract

SUMMARY OF DENTAL SERVICES FINANCIAL POSITION		WG Allocation	Current Plan	Forecast Outturn	Variance	Year to Date
Expenditure / activities included in a GDS contract and / or PDS agreement	LINE NO.	£000's	£000's	£000's	£000's	£000's
Gross Contract Value - Personal Dental Services	1				0	
Gross Contract Value - General Dental Services	2				0	
Emergency Dental Services (inc Out of Hours)	3				0	
Additional Access	4				0	
Business Rates	5				0	
Domiciliary Services	6				0	
Maternity/Sickness etc.	7				0	
Sedation services including GA	8				0	
Seniority payments	9				0	
Employer's Superannuation	10				0	
Oral surgery	11				0	
OTHER (PLEASE DETAIL BELOW)	12				0	
<b>TOTAL DENTAL SERVICES EXPENDITURE</b>	<b>13</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

OTHER (PLEASE DETAIL BELOW) - Activities / expenditure not included in a GDS contract and / or PDS agreement. This includes payments made under other arrangements e.g. GA under an SLA and D2S, plus other or one off payments such as dental nurse training	LINE NO.	£000's	£000's	£000's	£000's
Emergency Dental Services (inc Out of Hours)	14				
Additional Access	15				
Sedation services including GA	16				
Continuing professional development	17				
Occupational Health / Hepatitis B	18				
Gwen Am Byth - Oral Health in care homes	19				
Refund of patient charges	20				
Design to Smile	21				
Other Community Dental Services	22				
Dental Foundation Training/Vocational Training	23				
DBS/CRB checks	24				
Health Board staff costs associated with the delivery / monitoring of the dental contract	25				
Oral Surgery	26				
Orthodontics	27				
Special care dentistry e.g. WHC/2015/002	28				
Oral Health Promotion/Education	29				
	30				
	31				
	32				
	33				
	34				
	35				
	36				
	37				
	38				
	39				
	40				
	41				
	42				
<b>TOTAL OTHER (must equal line 12)</b>	<b>43</b>			<b>0</b>	<b>0</b>

**RECEIPTS**

<b>TOTAL DENTAL SERVICES INCOME (Enter as a negative value)</b>	<b>44</b>				<b>0</b>	
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**Points of Contact, Directors and Owners of Audit Actions - Do Not Amend Any Column With an Orange Header**  
**When reporting a recommendation as closed, please detail and supply email evidence to support this, clearly stating the recommendation in the email.**  
**When proposing a revised date, please include the rationale for the movement and any progress on the action to date**  
**ALL FINAL INTERNAL AUDIT REPORTS CAN BE FOUND ON THE CORPORATE GOVERNANCE SIREN PAGE**

Trust Ref. No.	Year/ Audit Plan	Committee assigned to	Report Title	Assurance Rating	Responsible Officer	Director	Priority Level	Rec. No. in Audit	Recommendation	Action No. in Mgmt Response	Management Response	Agreed Deadline in Report	Status - met or not met agreed deadline in report	1st revised date	2nd revised date	3rd revised date <small>(NB: Removed / No Longer Available from Apr/25)</small>	Closure Status	DIRECTORATE UPDATES Where a management action has not met the agreed or revised date, Director must include here: 1. Date (of your update) 2. Proposed revised date 3. Reasons why action is overdue and 4. Progress made if not yet complete. Please add most recent update first
656a	22/23	FPC	Records Management	Reasonable	Judith Birkett	Jonny Sammut	High	3.1(b)	A formal agreement for storage of records should be developed. This should set out the responsibilities and requirements for management of health records.	3.1(b)	Should [following the review at 3.1a being evaluated] we still need space at Denbigh County Council then we will pursue an agreement with them for those storage, retention and disposal. In the meantime, we will ask for the policies and procedures the Council have in place for their receipt, retention and destruction of records and confirm that this is the way they treat our records. That should provide some assurance on the issues in the matter arising.	Sep-24	Not Met	Mar-25	Jul-25		Open	<a href="#">25/26 Q2 Update</a> 221025 (LT): No update supplied. Action already on its 2nd Revised Date therefore Director of Digital to be asked to attend ARAC to provide update and assurance.
635	23/24	FPC	111 Commissioning Final Advisory Report	Not Rated	Rachel Marsh	Rachel Marsh	N/A	1.1	Noting that roles and responsibilities will have changed since the national NHS 111 Wales service has been implemented, roles and responsibilities should be clearly detailed within the National Collaboration Agreement and signed by both parties (Commissioner and Trust). Opportunities should be provided for partners to reflect on their roles and functions regularly so that the Agreement can be amended to reflect any changes.	1.1	A new Joint Commissioning Committee will come into effect from 03/04/24. The Trust wants to wait and see what develops in this space rather than commit time to a document that could cease on the 31/03/24.	Apr-24	Not Met	Jun-25	Dec-25		Open	
691	23/24	FPC	ICT Contract Management	Reasonable	Robert Walker	Jonny Sammut	Medium	3.2	ICT contract management process should be applied to all ICT related contracts, with the ICT Contract Manager feeding into any management meetings within other areas.	3.2	The Contract Management [SOP] process is to be applied to all contracts listed in the contracts register.	Mar-25	Not Met	Sep-25	Mar-26		Open	<a href="#">25/26 Q2 Update</a> 021025 (LT): No update supplied therefore 2nd Revised Date of March 2026 applied to afford time for the work being undertaken in 111 to be completed. Director of Digital to be asked to attend ARAC to provide an update and assurance.

**Points of Contact, Directors and Owners of Audit Actions - Do Not Amend Any Column With an Orange Header**  
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003-24/25	2024/25	FPC	Data Quality	Reasonable	Head of Information	Jonny Sammut	Medium	2.1	Management should consider assessing the digital literacy of all staff and developing data quality awareness training to complement the newly updated Data Quality Policy.	2.1	A full programme for assessing & improving Digital Literacy is planned for Tranche 2 (i.e. 2025-26) under the refreshed Digital Plan. In the meantime, a Data Quality awareness training module will be made available across the Trust via an existing platform (i.e. ESR, LMS365 or MetaCompliance – tbc) to minimise any additional cost.	Dec-24	Not Met	Apr-25	Oct-25	Closed in Quarter	25/26 Q2 Update: 240925 (LS) A Data Quality training module has been developed in-house, as a collaboration between the Insight & Data Services and Education teams. This module will be made available to all WAST staff in October 2025 via LMS365, and monitoring of uptake will be conducted by the IG Steering Group (a KPI will be added to the regular reporting to track). Propose for closure.	
004-24/25	2024/25	FPC	Data Quality	Reasonable	Leanne Smith	Jonny Sammut	High	3.1	Management should ensure that the Information Asset Register accurately reflects the Trust's information landscape to ensure that a singular, consistent catalogue of information assets is in place to monitor compliance and efficiency.	3.1	IGSG has already agreed to establish an Information Asset Owners Group. This sub-group will be responsible for the further development and ongoing maintenance of the Trust's Information Asset Register. Until the two vacant Data Protection Compliance Manager posts are filled (expected November 2024) there is not capacity within the IG function to help establish and run such a group.	Apr-25	Not Met	Sep-25	Closed in Quarter	25/26 Q2 Update: 240925 (LS) To ensure we maintain an accurate register long-term, an IAO group has been established. Terms of Reference defined, membership confirmed, and meeting planned for October 2025. This item is proposed for closure, however the evidence of the AAA report through to IGSG will not be available until after the meeting of the November IGSG given meeting cycles / timelines.  Evidence supplied: Draft TOR (endorsed by IGSG) and Draft Agenda for the meeting group. IGSG AAA noting discussion of first meeting of Information Asset Owners Group is to follow following Oct25 IGSG Meeting.		
009-24/25	2024/25	FPC	Data Quality	Reasonable	Leanne Smith	Jonny Sammut	Medium	5.4	Management should ensure reportable data quality KPIs are developed and are appropriately reported.	5.4	A monthly KPI report passes through IGSG, already with a placeholder for Data Quality metrics. The development of these metrics is dependent upon recruitment into the proposed new DQ posts.	Apr-25	Not Met	Jul-25	Closed in Quarter	25/26 Q2 Update: 240925 (LS) Data Quality metrics have been developed against the DQ domains. These have been reported to IGSG for a couple of months, and from September 2025, were also included in the Digital KPI reporting to Finance & Performance committees, receiving good feedback. Action proposed for closure. The reports presented at IGSG and at FPC are given as evidence.  Evidence supplied: - FPC: Digital Reporting Metrics (full report & screenshot) - FPC: Appendix 1 Digital Reporting Metrics (full report & screenshot) - IGSG: Information Security & Governance reporting (full report & screenshot)		
013-24/25	2024/25	FPC	Overtime Controls	Reasonable	Liz Wedley	Lee Brooks	Medium	2.1	Consideration should be given to whether it would be possible to automate parts of the process, to reduce the amount of manual input by managers.	2.1	The Trust accepts this recommendation. Electronic timesheet development and implementation is a feature of the current IMTP. Scope work has begun in this financial year, however progress on implementation is expected to be in 2025/26 provided it is included in the forthcoming IMTP.	Mar-26	Not Yet Due		Open	25/26 Q2 Update: 120925 (TMM) Technical specification for Terms and Conditions in the E-timesheet Project Group is being considered for development. Total Mobile Solutions will be building this, however this may delay the project due to the nature of the build required, further update will be given in Q3.		
053-24/25	2024/25	FPC	Vehicle Accident Management	Limited	Andrew Morgan	Chris Turley	Medium	1	<b>Vehicle Accident Investigation Guidance</b> The Trust does not have any guidance or checklists in place to support Line Managers when undertaking investigations into vehicle accidents.	1	The Trust will establish a Task and Finish Group with key stakeholders to review current processes, develop and support the implementation of guidance checklists for the Line Managers to consider when undertaking investigations.	Sep-25	Not Met	Dec-25	Open	25/26 Q2 Update: 221025 (LT) Insufficient evidence supplied to support proposed closure of action therefore action remains open with a 1st Revised Date of Dec25 applied.  240925 (TMM) A draft guidance document has been produced and will be going to SOT for discussion/approval on 7th October 2025. With the progress made on the guidance document and discussions no progressing for approval/implementation, copies of the triple A from the T&F group will be provided as evidence for this action. The T&F Group propose closure for this action.		
054-24/25	2024/25	FPC	Vehicle Accident Management	Limited	Andrew Morgan	Chris Turley	Medium	2	<b>Driver Training Post Investigation</b> Where there is a need for drivers to undertake additional training post conclusion of the investigation, this is not formally documented by the line managers; or maintained within a central listing by the training department to demonstrate completion. This would allow analysis of themes and trends / repeat offenders to be identified.	2	The Trust will establish a Task and Finish Group (in line with key finding 1) with key stakeholders to review current processes and documentation that is in place, agree where the central listing of documentation will be held and how this will be managed and monitored.	Sep-25	Not Met	Dec-25	Open	25/26 Q2 Update: 221025 (LT) Insufficient evidence supplied to support proposed closure of action therefore action remains open with a 1st Revised Date of Dec25 applied.  240925 (TMM) The T&F group has reviewed the current processes that are in place and concluded that they are sufficient to the needs of reporting of investigations. The triple A outlines the rationale and the agreement in place for the Trust. The T&F Group propose closure for this action.		
057-24/25	2024/25	FPC	Vehicle Accident Management	Limited	Andrew Morgan	Chris Turley	Medium	5	<b>Evidence of Third-Party Damage</b> Discussions held with the legal team noted that pictures are not routinely taken of the damage inflicted to third party property post an accident. This was further supported in our review of a sample of five legal claims where photographic evidence was not available.  Providing such would help the Trust in contesting claims received; and look to lower attributed costs if there was sight of the damage at the point of impact.	5	Ensuring that staff are properly trained and held accountable for reporting accidents is crucial. The Trust will establish a Task and Finish Group (same group as documented in Key Findings 1&2) with key stakeholders to review the audit recommendation and devise a communications strategy/training materials to be circulated to teams. This can be further enhanced/implemented via the local business meetings.	Sep-25	Not Met	Mar-26	Open	25/26 Q2 Update: 240925 (TMM) A bulletin is in the process of being created however with new regulations on photograph taken advised by legal team, further information is being sought from the Information Governance team before bulletin and training materials are finalised. The T&F Group propose an extension on this action to March 26 to allow time to gather accurate information and creation of bulletin and materials.		
067-24/25	2024/25	FPC	Estates Assurance - Energy Management	Substantial	Head of Estates	Chris Turley	Medium	1	35% of sampled readings were estimated.  Although it was noted that these were appropriately chased with 71% of them being submitted within a month, this also represented a risk that invoices may be issued by the energy provider for incorrect values affecting the timing of the cashflow of the Trust.  The Trust has advised that: "Monthly updates via WEOG meetings with the energy provider include smart meter/AMR rollout update.  WAST are a member of WEOG and participate actively with this meeting. The trusts previous Environment and Sustainability Manager was also in contact with the energy provider's booking team to facilitate progress of this roll out.  It however must be noted that WAST has no control over the speed and efficiency of the energy provider's smart meter roll out and can only raise as a concern at WEOG meetings. As there is a procedure in place to ensure that invoices are adjusted to actual reads in a timely manner, therefore the impact on Trust cashflow should be virtually insignificant."	1	The new Environment and Sustainability Manager, in post March 2025 will be an active participant of WEOG and will endeavour to progress roll out at a quicker pace.  NB: Target Implementation Date = 30th June 2025 Please note this is the implementation date of the new manager attending WEOG and not installation of a Trust-wide AMR-Smart meter project, WAST has little control on that timescale.	Jun-25	Not Met	Sep-25	Closed in Quarter	25/26 Q2 Update: 131025 (JH): Proposed for closure. Email dated 13/10/25 from Richard Davies providing evidence to support closure including Minutes of WEOG Meetings, and copy of email progressing smart meter installation.		

068-24/25	2024/25	FPC	Estates Assurance - Energy Management	Substantial	Head of Estates	Chris Turley	Medium	2	<p>Educational media created by the WAST to encourage behaviours conducive to good energy management, were not displayed in estate premises sampled.</p> <p>The Trust have advised: "The new Environment and Sustainability Manager starting March 2025, will be tasked with updating current training materials, plus communication materials to encourage reduced use of energy, this will be supported by WAST communications team.</p> <p>As the new manager starts in post March 2025 and requires bedding in time, plus the imminent ISO14001 internal audit requirements, this will be scheduled in for an appropriate time."</p>	2	Handover meeting between previous environment and sustainability manager and new environment and sustainability manager booked for 18th March. This handover will include the requirement to address training concerns, and to allow time to develop a common plan at an appropriate juncture.	Sep-25	Met			Closed in Quarter	25/26 O2 Update: 131025 (JH): Proposed for closure. Email dated 13/10/25 from Richard Davies providing evidence to support closure including copy of email and details of WAST Account Issues EDF (v72) - eef updates.
069-24/25	2024/25	FPC	Estates Assurance - Energy Management	Substantial	Head of Estates	Chris Turley	Medium	3	<p>On an uncomplicated single invoice and payment scenario, whilst the payment was not delayed, this had resulted in 9 emails and 8 separate email addresses.</p> <p>A strategy should be considered to use a system driven approach to managing invoicing which would allow an invoice to be more easily matched and coded to the correct Trust and distributions on Oracle and would allow for approvals to be facilitated via a system approval hierarchy linked to the Trust's Scheme of Delegation.</p>	3	We will review the current energy invoice receipt, approval and payment processing arrangements with a view to streamline current arrangements maximise efficiency.	Jun-25	Not Met	Sep-25		Closed in Quarter	25/26 O2 Update: 131025 (JH): Proposed closure of action. Email dated 13/10/25 from Richard Davies supplying evidence to support closure including: Email outlining current EDF portal and invoice monitoring and approval process, confirmation that issues have decreased significantly but not yet in position to move to consolidated billing.
087-24/25	2024/25	FPC	Forecasting & Modelling	Reasonable	Hugh Bennett	Rachel Marsh	Medium	1	<p><b>Modelling and Forecasting Process</b></p> <p>Through discussion, it is evident that while forecasting and modelling activity is clearly embedded within the Trust, the process lacks sufficient documentation and clarity of the arrangements. The following weaknesses were identified:</p> <ul style="list-style-type: none"> <li>- There is no mechanism that captures the business-critical models or forecasts that the Trust applies, to clarify ownership and track key stages of the process, e.g. approvals, evaluation undertakes, version control, etc. We note that the winter plan was discussed at Operations Directorate Senior Leadership Team meeting, but there is no record of its approval.</li> <li>- The work of the external consultants engaged for forecasting and modelling activities is subject to their own internal checks. The quality assurance reviews of the work performed within the Trust have only recently been initiated but cannot be consistently evidenced (we saw evidence within the EMS Operational Transformation Closure report).</li> <li>- One of the key responsibilities of the Forecasting and Modelling Group (as detailed in its terms of reference) is to obtain user feedback, but this is not clearly recorded within the process (although evidence was supplied of this for the Easter 2025 111 rostering).</li> <li>- There has been no comprehensive assessment or evaluation of the Trust's forecasting and modelling activities, including its alignment to key priorities. This would be beneficial for effectively managing staff resource and ensuring alignment with organisational goals.</li> </ul> <p><b>Theme:</b> Information, Data Quality &amp; Data Accuracy</p> <p><b>Risk &amp; Impact:</b> Ineffective arrangements resulting in wasted resources and a failure to plan effectively resulting in poorly designed services.</p>	1	<p><b>Agreed Action:</b> Complete the draft Standard Operating Procedure for Forecasting &amp; Modelling. This would include approvals, version control and evaluations. Develop a forecasting &amp; modelling report tracker, which would enable the Forecasting &amp; Modelling Group to track where reports go, who uses them, user feedback, lessons learnt and benefits; and evidence of quality assurance (where appropriate). The Forecasting &amp; Modelling Group will undertake a formal review of the draft IMTP from a forecasting and modelling perspective to ensure that its work programme reflects the IMTP priorities.</p> <p><b>Expected Evidence of Implementation:</b></p> <ul style="list-style-type: none"> <li>- Standard Operating Procedure and Forecasting &amp; Modelling Report Tracker included in AAA (Alert, Advise, Assure) report to Strategy, Planning &amp; Performance Directorate Business Leadership Team meeting;</li> <li>- formal review of IMTP from a forecasting and modelling perspective to go to integrated Technical Planning Group and noted in AAA reporting up to Strategic Transformation Board.</li> </ul>	Mar-26	Not Yet Due			Open	-
088-24/25	2024/25	FPC	Forecasting & Modelling	Reasonable	Hugh Bennett	Rachel Marsh	Medium	2	<p><b>Documented Procedures</b></p> <p>There is a small team responsible for carrying out forecasting and modelling activity within the Trust, consisting of a Senior Commissioning &amp; Performance Analyst (within the Strategy, Planning &amp; Performance Directorate) who is principally involved in modelling processes; and a Principal Analyst (Operations Directorate) who carries out forecasting work. However, there are no documented procedures to provide clarity and ensure consistency of approach.</p> <p>An initial version of a Standard Operating Procedure (SOP) has been developed to outline the Trust's structures and processes for the management of Omda Optima Predict (an externally provided software designed for testing hypotheses and scenarios). However, there is no documented guidance or templates to clearly detail roles and responsibilities (both internal and external) and clarifies the process for strategic, operational and tactical forecasting and modelling.</p> <p>Although forecasting processes are predominantly automated, not all the key staff that carry out forecasting and modelling activity have the same level of access to data, e.g. to a "warehouse" to source key data independently. Capacity also needs to be considered for the management of the process including carrying out quality assurance checks and the development of supporting procedures. While we were advised that the Digital Service Directorate and external consultants could provide forecasting and modelling resource in the absence of key staff, business continuity arrangements would benefit from a review to ensure the processes in place are robust to enhance resilience.</p> <p><b>Theme:</b> Policies &amp; Procedures</p> <p><b>Risk &amp; Impact:</b> Inconsistent processes leading to a lack of accountability and oversight.</p>	2	<p><b>Agreed Action:</b> Complete the draft Standard Operating Procedure for Forecasting &amp; Modelling. This would include approvals, version control, access to data and evaluations. The Executive Director of Strategy, Planning &amp; Performance and Assistant Director Commissioning &amp; Performance are currently reviewing the capacity of the Commissioning &amp; Performance Team, of which forecasting and modelling is a part. As part of this review, we will consider business continuity for forecasting and modelling in the Trust.</p> <p><b>Expected Evidence of Implementation:</b></p> <ul style="list-style-type: none"> <li>- Standard Operating Procedure shown in AAA report to Strategy, Planning &amp; Performance Directorate Business Leadership Team meeting;</li> <li>- review of Commissioning &amp; Performance Team's capacity / structure confirmed via Director.</li> </ul>	Nov-25	Not Yet Due			Open	-

099-24/25	2024/25	FPC	Forecasting & Modelling	Reasonable	Rachel Marsh & Hugh Bennett	Rachel Marsh	Medium	3	<p><b>Terms of Reference</b></p> <p>The latest version of the Forecasting and Modelling Group's terms of reference (ToR) was provided, but the following weaknesses were identified:</p> <ul style="list-style-type: none"> <li>- Frequency of review: The ToR was approved by the Executive Director of Strategy, Planning &amp; Performance in April 2024, but the document does not record how frequently it should be reviewed noting that good practice is that such documents should undergo a review at least annually.</li> <li>- Responsibilities: The content of the ToR needs to be updated to reflect the current position as it details that one of the Group's responsibilities is to develop and maintain the Trust's Forecasting and Modelling Framework. This has been de-prioritised due to limited staff capacity and other priorities.</li> <li>- Membership: Similarly, we were advised that the current membership of the Group is not reflective of that detailed in the ToR.</li> <li>- Escalation arrangements: The ToR does not detail escalation arrangements. Reporting arrangements are noted as the Group will report to the Executive Director of Strategy, Planning &amp; Performance, who is the Executive Sponsor and that she will attend the Group once a year. Due to other priorities, she has been unable to attend as required.</li> </ul> <p><b>Theme:</b> Governance</p> <p><b>Risk &amp; Impact:</b> Unclear roles and responsibilities leading to a lack of accountability and failure to deliver key priorities.</p>	3	<p><b>Agreed Action:</b> Undertake annual review of terms of reference.</p> <p><b>Expected Evidence of Implementation:</b> Updated ToR, approved in Strategy, Planning &amp; Performance Directorate Business Leadership Team meeting.</p>	Sep-25	Met			Closed in Quarter	<a href="#">25/26 O2 Update</a> , 240925 (H8) - Reviewed at F&M Group in August 2025 and subsequently signed off by the Exec Sponsor, Rachel Marsh.
090-24/25	2024/25	FPC	Forecasting & Modelling	Reasonable	Hugh Bennett	Rachel Marsh	Medium	4	<p><b>Winter Resilience Planning</b></p> <p>The following weaknesses were identified in the winter planning process:</p> <ul style="list-style-type: none"> <li>- While the Winter Modelling (2024/25) provides a comprehensive overview of data limitations, the data assumptions are not recorded, e.g. average time in hospital.</li> <li>- Consideration was not given to the Welsh Government's (WVG) 2024/25 Winter Modelling scenario planning (September 2024) when developing the Trust's exercise. The WG's report provides retrospective analysis, comparing actual performance against the winter modelling scenarios for 2023/24. The Trust has not got a robust tool to undertake similar analysis (assessing actual outputs to those forecasted and modelled) to identify good practice and determine whether any enhancements are necessary for future modelling and forecasting.</li> </ul> <p><b>Theme:</b> Information, Data Quality &amp; Data Accuracy</p> <p><b>Risk &amp; Impact:</b> Winter resilience forecasting and modelling is ineffective with a failure to mitigate demand and capacity changes potentially impacting patient safety and staff wellbeing.</p>	4	<p><b>Agreed Actions:</b></p> <ol style="list-style-type: none"> <li>1) As part of the Forecasting &amp; Modelling SOP, confirm the template(s) to be used for in-house reports.</li> <li>2) Build WG winter modelling scenario work into the SOP.</li> </ol> <p><b>Expected Evidence of Implementation:</b></p> <ul style="list-style-type: none"> <li>- Forecasting &amp; Modelling SOP approved in SP&amp;P BLT meeting.</li> <li>- Forecasting and modelling reports incorporating WG analysis and data assumptions</li> </ul>	Nov-25	Not Yet Due			Open	
091-24/25	2024/25	FPC	Forecasting & Modelling	Reasonable	Rachel Marsh & Hugh Bennett	Rachel Marsh	Medium	5	<p><b>Forecasting and Modelling Group Meeting Administration</b></p> <p>The existence of a multi-disciplinary Forecasting and Modelling Group is a positive step in collaborative working, but it was difficult to evidence the level of discussion and scrutiny of modelling and forecasting activity as key decisions are not recorded, e.g. within a decision log.</p> <p>Predominantly, verbal updates were provided due to staff pressures. We were advised that written reports are provided where there is a particular forecasting or modelling output to be discussed, e.g. Orinda report, but that some of the written reports may have gone to the informal weekly meetings rather than the monthly meetings that have a structured agenda.</p> <p>Similarly, while the Group's terms of reference detail the quorum arrangements, e.g. Chair or Vice Chair to be present along with a JCC representative, nothing is recorded to confirm the meeting attendance (also refer to Key Finding 3).</p> <p>A workplan and project tracker has been recently implemented however, its effectiveness is currently limited by staffing constraints, noting a lack of dedicated administrative support within the team. The workplan has nine actions recorded, but four do not record a timescale. Similarly, the project tracker has 16 actions, but timescales were unclear for seven actions and nine actions were overdue.</p> <p><b>Theme:</b> Governance</p> <p><b>Risk &amp; Impact:</b> Meetings may not be effective if they are not planned appropriately, and there may be a lack of accountability of issues escalated.</p>	5	<p><b>Agreed Actions:</b></p> <ol style="list-style-type: none"> <li>1) Introduce a AAA report for the Forecasting &amp; Modelling Group and confirm governance route.</li> <li>2) Continue to strengthen focus on work plan through the F&amp;M Group, as it was only recently introduced before the audit.</li> </ol> <p><b>Expected Evidence of Implementation:</b></p> <ul style="list-style-type: none"> <li>- AAA reports (taken to SP&amp;P BLT meeting).</li> <li>- Use an up to date work plan, articulated through the AAA.</li> </ul>	Nov-25	Not Yet Due			Open	

092-24/25	2024/25	FPC	Forecasting & Modelling	Reasonable	Hugh Bennett	Rachel Marsh	Medium	6	<p><b>Oversight of Forecasting and Modelling Activity</b></p> <p>The Forecasting and Modelling Group's (FMG) terms of reference note that the "Group will report to the Executive Director of Strategy, Planning &amp; Performance who will determine the subsequent flow of information into the relevant setting." While verbal updates are provided to the Executive Director, who serves as the Executive Sponsor for the Group, there is a lack of clear onward reporting from the Group and the extent of oversight within the broader Trust governance framework could not be easily demonstrated.</p> <p>There was evidence of recent engagement that incorporates reporting of forecasting and modelling activity. For example, reporting to the Operations Directorate's weekly performance review meeting and Senior Leadership Team (SLT) meetings.</p> <p>However, wider reporting to Trust Board and its committees has been restricted to a closed session of Finance and Performance Committee (FPC) (16 July 2024) on the outcomes of the Emergency Medical Services (EMS) Demand and Capacity Review, and to both the FPC (17 September 2024) and the Trust Board (26 September 2024) concerning the closure of the EMS Operational Transformation Programme Board.</p> <p>As highlighted in objective 2, there was no reporting to the Trust Board or its committees on the recent winter planning exercise.</p> <p><b>Theme:</b> Governance</p> <p><b>Risk &amp; Impact:</b> Ineffective reporting could result in poor decision making and a lack of accountability and oversight.</p>	6	<p><b>Agreed Actions:</b></p> <p>1) Introduce AAA reports at FMG and SP&amp;P BLT. 2) Winter modelling to be reported formally into Operations SLT.</p> <p><b>Expected Evidence of Implementation:</b></p> <ul style="list-style-type: none"> <li>- AAA reports (FMG and SP&amp;P BLT), and</li> <li>- Operations SLT AAA report into ELT to show evidence of the winter modelling discussion.</li> </ul>	Oct-25	Not Yet Due				Open	
093-24/25	2024/25	FPC	Forecasting & Modelling	Reasonable	Hugh Bennett	Rachel Marsh	Medium	7	<p><b>Organisational Learning</b></p> <p>There is no formal mechanism in place to capture good practice and lessons learnt arising from modelling and forecasting activity. As noted in objective 2, there have been no reflections from the 2024/25 winter planning exercise, but wider consideration is required to prompt if elements of the forecasting and modelling process needs to be corrected for future planning.</p> <p>We noted evidence of continuous improvement within Trust Board reporting March 2025 - Actions to mitigate avoidable patient harm in the context of extreme and sustained pressure across urgent and emergency care); operational performance meetings in relation to the 111 Christmas forecasting (as noted in objective 2); and the EMS Operational Transformation Board Closure Report incorporated some lessons learnt in relation to the forecasting and modelling for the roster review.</p> <p>However, there is no structured process to prompt for these to be shared and to ensure that delivery of any actions arising from lessons learnt are effectively monitored.</p> <p><b>Theme:</b> Lessons Learnt</p> <p><b>Risk &amp; Impact:</b> Ineffective organisational learning could lead to missed opportunities for improvements and poor decision making.</p>	7	<p><b>Agreed Action:</b></p> <p>The Forecasting &amp; Modelling Report Tracker will record lessons learnt.</p> <p><b>Expected Evidence of Implementation:</b></p> <p>Forecasting &amp; Modelling Report tracker; and identified as part of the AAA reporting up to SP&amp;P BLT.</p>	Nov-25	Not Yet Due				Open	
106-24/25	2024/25	FPC	Capital Systems	Reasonable	Head of Capital Development	Chris Turley	Medium	1	<p><b>Capital Procedures</b></p> <p>Whilst there are a number of processes in place at the Trust to support the progression of a capital project from inception to closure, they are not formally documented. It is acknowledged that the principles of Prince 2 methodology are applied, and guidance has been provided in relation to the core tasks applicable within each of the RIBA stages.</p> <p>We have evidenced at other NHS organisations the application of a project checklist for completion at each stage of the project progress; and such could be extended to include expectations for receipt of key documentation such as:</p> <ul style="list-style-type: none"> <li>- declarations of interest, collusion certificates (see objective 2);</li> <li>- confirmation of parent company guarantees (if applicable)</li> <li>- insurance documentation and the minimum coverage amounts based on project size and risk;</li> <li>- confirmation that the successful / unsuccessful award notifications have been issued to the contractors.</li> </ul>	1	<p>Develop project checklist for adoption by all schemes (and tailored accordingly) to each as required).</p> <p><b>Expected Evidence of Implementation:</b> Project checklist issued to Project Managers for adoption within project documentation.</p>	Sep-25	Met			Closed in Quarter	<a href="#">25/26 O2 Update:</a> 220925 (JW) Project checklist has been drafted and first draft shared with Project Managers. To note that this document will continue to be refined, and will need to be adapted for each individual project given that schemes vary in type, scale and the actions required to deliver them. Propose to close this action as the document is in development and will be adopted by projects. Evidence supplied to support closure of action.	
107-24/25	2024/25	FPC	Capital Systems	Reasonable	Head of Capital Development & Deputy Head of Procurement	Chris Turley	High	2	<p><b>Declarations of Interest / Non-Collusion</b></p> <p>There was no evidence to confirm independence from the contractors submitting tenders by the NWSSP Procurement officers involved in the procurement exercises. Further, there was no evidence of a non-collusion form having been completed by the contractor upon return of their tender documentation.</p> <p>Management advised that the commercial, technical and financial information received from contractors will not be released unless affirmations of independence have been received (the same being applicable in respect of non-collusion); however, in the instances of the four signed contracts reviewed, NWSSP Procurement confirmed the officers were not asked, therefore lessening this 'control'.</p>	2	<p>Project Managers to hold a copy of completed DOIs returned to NWSSP before tender submissions are released for scoring. This will be recorded on the project checklist.</p> <p>Provide a copy of the Internal Audit report to request NWSSP Procurement confirm in writing that they will fulfil their requirements in respect of ensuring due independence / governance in all future procurement. Further to include in the Procurement Outcome Report (POR); previously the CARR, the necessary confirmation of independence by all NWSSP officers involved in the process and receipt of non-collusion forms. Expected</p> <p><b>Evidence of Implementation:</b></p> <ul style="list-style-type: none"> <li>- Project checklist updated by Project Managers to reflect retention of Trust DOI forms.</li> <li>- Email to provide Internal Audit report to NWSSP Procurement with a request that they update the POR as per the findings of the audit report and provide written confirmation of independence and confirmation of non-collusion forms.</li> </ul>	Nov-25	Not Yet Due				Open	

108-24/25	2024/25	FPC	Capital Systems	Reasonable	Capital Programme Manager	Chris Turley	Medium	3	<p><b>Completion of contract documentation</b> The finalised contract for the EV Charging Infrastructure was not available for review at the date of audit fieldwork. From review of the EV Project Board minutes, that at the date of fieldwork completion, two of the three charging stations had been installed. At the date of this report, we note that all work has been completed.</p> <p>We understand that the signed documentation is currently being chased by both the Trust and NWSGP Procurement Services for finalisation, but such should be in place prior to actioning the purchase order on Oracle (which we noted had been done), including evidence of parent company guarantee (see Key Finding 1).</p> <p>The appointment was made following a mini competition from the ESPO Vehicle Charging Infrastructure (VCI) Framework – financial risk reduced with the purchase order placed on Oracle; but from a service delivery perspective, should issues be encountered post completion, there is no contractual documentation to support responsibility.</p>	3	Continue to chase the signed Framework Agreement for the EV Charging Infrastructure work.	Sep-25	Met				Closed in Quarter	25/26 Q2 Update: 220925 (JW) This was progressed in June 2025 and we were informed that BP would not be able to provide a signed copy and challenged that further with no further response. To date, a signed agreement has not been provided by the company. Evidence supplied to support closure of action.
109-24/25	2024/25	FPC	Capital Systems	Reasonable	Executive Director of Fin&A and Board Secretary	Chris Turley	Medium	4	<p><b>Annotation of contracts</b> All of the four contracts reviewed are standard JCT contracts. Amendment to the standard form i.e. inclusion of values, dates, delay damages etc should be annotated (page by page) so as to demonstrate acceptance by both parties; in addition to the expected formal signing of the contract. However, this was only evidenced for one contract noting this had been applied due to an error in the contractual value that had been recorded.</p>	4	Cost Advisor to highlight specific detail included in the standard JCT contract. Changes to be annotated a point of signature.	Apr-26	Not Yet Due				Open	
110-24/25	2024/25	FPC	Capital Systems	Reasonable	Head of Capital Development	Chris Turley	Medium	5	<p><b>Contract Retention Period</b> The four contracts that were available at this review were executed as a deed, which conveys longer liability periods of 12 years or the useful life of the associated building/s (or their disposal). Accordingly, the proposed retention period of six years is insufficient.</p>	5	All contract documentation stored in the Operating & Maintenance (O&M) manual structure and noted on the project checklist.	Jul-25	Met				Closed in Quarter	25/26 Q2 Update: 220925 (JW) - Contract copies stored in O&M manual as schemes complete. Project checklist starting to be used for 25/26 schemes - no contracts through yet but this will be BAU going forward. Propose to close. Evidence supplied to support proposed closure.
111-24/25	2024/25	FPC	111 Wales Website	Limited	Product Manager: Data & Applications	Jonny Sammut	High	1	<p><b>Security</b> The website was developed using .NET Framework 4.5, which has been unsupported since April 2022 and is vulnerable to significant security risks.</p> <p>In addition the SSL/TLS configuration received only a 'B' rating, we also note that although strong passwords are required MFA is not currently implemented.</p> <p>Our review of the group membership for updating content identified a 12 members who retain access despite no longer being responsible for content, including at least one individual who has left the Trust.</p>	1.1	An improvement plan will be developed to upgrade from .NET 4.5 to .NET 4.7 or above. This will offer an estimate of the time and effort required to do this in isolation. However, there is also an existing plan to update the Content Management System (CMS) of the site (subject to funding), which enables us to mandate in the requirements specification that .NET version 4.7 or above is used when migrating the site to the new CMS.	Sep-25	Met				Closed in Quarter	25/26 Q2 Update: 240925 (LS) The work involved in upgrading to .NET4.7 has been scoped with an outline plan developed. Recommendation is to plan the upgrade immediately following a CMS upgrade. Digital Front End (CMT) workstream group will monitor progress of both these activities in coming months. Proposed for Closure with the improvement plan supplied as evidence.
112-24/25	2024/25	FPC	111 Wales Website	Limited	Product Manager: Data & Applications	Jonny Sammut	High	1	<p><b>Security</b> The website was developed using .NET Framework 4.5, which has been unsupported since April 2022 and is vulnerable to significant security risks.</p> <p>In addition the SSL/TLS configuration received only a 'B' rating, we also note that although strong passwords are required MFA is not currently implemented.</p> <p>Our review of the group membership for updating content identified a 12 members who retain access despite no longer being responsible for content, including at least one individual who has left the Trust.</p>	1.2	The supplier, Rackspace, controls the security to the platform, we will engage with them to ascertain whether MFA can be implemented. It should be noted we are also looking to review hosting arrangements in the near future.	Sep-25	Met				Closed in Quarter	25/26 Q2 Update: 240925 (LS) Following conversations with the supplier, it has been confirmed that access to the supplier servers is via remote desktop and secure VPN (common practice), as such MFA is not a suitable or necessary mechanism. Further detail and assurance has been provided by the supplier on their security mechanism and protocols. Propose closure of the action as the recommendation of implementing MFA is not deemed suitable for this particular platform.
113-24/25	2024/25	FPC	111 Wales Website	Limited	Product Manager: Data & Applications	Jonny Sammut	High	1	<p><b>Security</b> The website was developed using .NET Framework 4.5, which has been unsupported since April 2022 and is vulnerable to significant security risks.</p> <p>In addition the SSL/TLS configuration received only a 'B' rating, we also note that although strong passwords are required MFA is not currently implemented.</p> <p>Our review of the group membership for updating content identified a 12 members who retain access despite no longer being responsible for content, including at least one individual who has left the Trust.</p>	1.3	Access permissions to the CMS system will be reviewed and updated accordingly.	Oct-25	Not Yet Due				Open	
114-24/25	2024/25	FPC	111 Wales Website	Limited	Product Manager: Data & Applications	Jonny Sammut	Medium	2	<p><b>DR Plan</b> The disaster recovery plan remains informal, lacking a documented standard operating procedure (SOP) which clearly sets out how to restore services, where key files are and details of alternate logins.</p>	2	The team will take the informal SOP for the recovery of services which was last tested in 2024 and create a formal SOP with the appropriate level of signoff.	Nov-25	Not Yet Due				Open	

115-24/25	2024/25	FPC	111 Wales Website	Limited	Director of Digital	Jonny Sammut	Medium	3	<b>Resource and improvement</b> The resource available for the technical management of the website is low, with only two members of staff having access. This results in a risk of loss of access and the inability to improve the site beyond ensuring it operates and rectifying critical weaknesses. We note that a 3 to 5 year development plan has been proposed by the Digital Front End Project team to Welsh Government and the outcome for funding is yet to be determined.	3	A business case has been drafted to improve the 111 Wales Website, and put in place a team which can manage and maintain it long term.  Discussions with Welsh Government are ongoing regarding funding for this case, and ensuring it meets commissioner expectations.  The outcome of this is a pre-requisite for any long-term resource and improvement action that can be taken.  However, in the meantime, the two technical experts, will continue to manage urgent improvements to the website as required and progress the high priority actions identified under the Security section above.  <b>Expected Evidence of Implementation:</b> Submission of business case and review of feedback from WG.	Jan-26	Not Yet Due				Open
116-24/25	2024/25	FPC	111 Wales Website	Limited	Director of Digital	Jonny Sammut	High	4	<b>Feedback and improvement</b> Patient feedback showed that 33% of respondents rated their overall experience as poor or very poor. However, there is no formal design framework or roadmap for designing and creating website content. The website's design is informally coordinated by the Quality and Patient Experience teams and we note that the governance structure has weakened following the disbandment of the former web and editorial boards. Updates are managed by a small team with limited capacity who primarily replicate content from the NHS 111 England website and content vetting is minimal. Updates are performed on an ad hoc basis, and the team lacks the capacity to regularly review or optimise content.	4	A business case has been drafted for Welsh Government to fund a full 111 Wales Website team to manage and maintain it long term which would include patient experience and communications expertise.  The outcome of this business case is a pre-requisite for any long term resource and improvement action that can be taken.  However, in 2023, showing WAST's commitment to patient experience despite a lack of permanently funded resource in this service area, a user research project was commissioned, investigating the views and needs of the 111 web users. The findings of which have informed the business case, and will inform a roadmap related to design frameworks and user experience for a future team.  In the meantime, in collaboration between members of the Quality, Comms and Digital Directorates, urgent content updates will continue to be maintained, and headline messages to the public kept up to date.  <b>Expected Evidence of Implementation:</b> Submission of business case and review of feedback from WG	Jan-26	Not Yet Due				Open
117-24/25	2024/25	FPC	111 Wales Website	Limited	Product Manager: Data & Applications	Jonny Sammut	Medium	5	<b>Accessibility</b> The 111 website is expected to comply with WCAG standards for accessibility, such as screen reader compatibility and keyboard navigation and aims to achieve WCAG 2.1 Level AA. We note that work has been undertaken to improve accessibility, however there were unresolved issues, including with heading structure and unlabelled elements.	5	The team have previously engaged with Accessibility experts within the Government Digital Services and the 111 Wales website was last audited in 2023 and found to be compliant.  To ensure the website remains compliant following recent improvements, we will perform a gap analysis against the latest WCAG standards. If there are any discrepancies, we will develop an improvement plan in conjunction with them.  However, it should be noted, capacity to implement any significant accessibility requirements will be dependent on the outcome of the business case and funding decisions currently with Welsh Government.  <b>Expected Evidence of Implementation:</b> Improvement plan to meet WCAG standards developed and agreed by Digital Front End Project Group (evidenced through agenda and AAA / minutes)	Oct-25	Not Yet Due				Open
118-24/25	2024/25	FPC	111 Wales Website	Limited	Product Manager: Data & Applications	Jonny Sammut	Medium	6	<b>Search Engine Optimisation strategy</b> There is no formal SEO activity and our testing of search engine optimisation noted a score of 48 out of 100 when broader search engine optimisation criteria were assessed. These included mobile usability, metadata presence, keyword optimisation, backlink strategy, analytics use, and structured SEO planning. Issues include slow mobile load times, missing alt text, inconsistent use of meta tags, and no backlink-building efforts. It should be noted however that testing of SEO can vary and is very much at that point in time.	6	The team will undertake a review and selection of an SEO tool and will create an improvement plan subject to funding and resource availability to ensure that site SEO is maximised.  <b>Expected Evidence of Implementation:</b> SEO Tool in use by the Data Applications (dev) Team (evidenced by an updated SEO assessment within 6 months – no guarantee of a change in score noting the dependency on funding to enable any meaningful improvements to be made to the website.)	Dec-25	Not Yet Due				Open
119-24/25	2024/25	FPC	111 Wales Website	Limited	Assistant Director of Digital Services: Data & Analytics	Jonny Sammut	Medium	7	<b>Tracking of Site Use</b> Although Google Analytics is installed and available which would enable the Trust to track site use and performance and enable improvements this is not fully used and there is no active tracking of site metrics.	7	There are KPI (Key performance Indicators) for the 111 Wales website that are tracked and reported to both internally (to Digital Leadership Group and Finance & Performance Committee) and externally (via the Ambulance Service Indicators). The team will review those KPI's with the Business to understand the reporting requirements for future and create a delivery plan for any new KPI's that are potentially required.  <b>Expected Evidence of Implementation:</b> Delivery plan of any potential or future KPI's to be reported to Digital Leadership Group (evidenced by a written document proposing the plan).	Jan-26	Not Yet Due				Open

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**ALL FINAL INTERNAL AUDIT REPORTS CAN BE FOUND ON THE CORPORATE GOVERNANCE SIREN PAGE**

Trust Ref. No.	Year/ Audit Plan	Committee assigned to	Report Title	Assurance Rating	Responsible Officer	Director	Priority Level	Action No. in Mngt Response	Recommendation	Response No. in Audit	Management Response	Agreed Deadline in Report	Status - met or not met agreed deadline in report	1st revised date	2nd revised date	Closure Status	DIRECTORATE UPDATES Where a management action has not met the agreed or revised date, Director must include here: 1. Date of your update 2. Proposed revised date 3. Reasons why action is overdue and 4. Progress made if not yet complete. Please add most recent update first	
IA/2526-015	2025/26	FPC	Manchester Arena Inquiry	Substantial	Judith Bryce (ADO - National Operations & Support)	Lee Brooks	Medium	1	<p><b>Impact of MIST Day Non-Attendance</b></p> <p>In relation to four recommendations from the MAI (including one not selected for sample testing), the Trust has developed and adopted specific measures to enhance its ability to respond effectively to a major incident. These measures were supported by face-to-face training sessions delivered through the Trust's MIST days. However, analysis of attendance data highlights potential gaps in training coverage:</p> <p>(i) <u>Ten Second Triage Tool (TST)/Major Incident Triage Tool (MITT)</u> – These tools represent improved triage arrangements adopted by multi-agency emergency services across Wales. Training was delivered via a 17-slide presentation during the 2023/24 MIST days. However, attendance records indicate that 194 Emergency Medical Services (EMS) staff and 112 Ambulance Care Services (ACS) staff did not attend (approximately 10% of the workforce). There is no evidence to confirm whether these staff received the training through alternative means.</p> <p>(ii) <u>Pax Carry Sheet</u> – This lightweight, high-quality, and versatile rescue aid was procured for every emergency vehicle across the Trust. Training was delivered via a single slide within the broader 'Safer Handling' session during the 2024/25 MIST days. Attendance data shows that 168 EMS staff and 65 ACS staff did not attend (approximately 11% of the workforce), and again, there is no evidence of alternative training provision for these staff.</p> <p>Whilst we acknowledge that an acceptable MIST compliance was deemed to have been reached, to facilitate 'go live' of the equipment from 1 April 2024 (81.45% as at 12 March 2024), review of the Trust's current training arrangements did not identify any plans to provide further coverage of these specific training needs.</p> <p>While the financial submission to the NHS Wales Joint Commissioning Committee (JCC) highlights training gaps, these relate specifically to additional training for major incident Commanders, rather than the frontline training requirements associated with the MAI report recommendations.</p>	1	<p><b>Agreed Action:</b> Following the feedback received, a multi-disciplinary team has identified solutions to address the issue. It was noted that the audit numbers (194 EMS and 112 ACAs) may have decreased as employees returned from absences like long-term illness or maternity leave. The ESR team is working to identify those who still need training. The Learning &amp; Development team will then engage with these individuals to ensure compliance with the new triage tools and PAX carry sheets.</p> <p>An eLearning package by L&amp;D has been recommended as the most efficient method for delivering remedial training. This package will be hosted on the Trust's LMS365 platform and made available to all staff, supporting ongoing CPD activities and new starters. We are consulting with neighbouring ambulance services for similar training materials to expedite this process. If unavailable, the Trust can develop its own materials using existing resources. Development of a new eLearning package may take until the end of Q3, but utilising existing packages could significantly reduce this timeline.</p> <p>The EMS Management Group (EMG) will monitor compliance and progress. Once available, the eLearning package will be a monthly agenda item for EMG to track progress and address any issues. Progress reports will be provided through standard assurance routes. We aim for completion by the end of the 2025/26 financial year, assuming all staff can undertake training. EMG will oversee this action until all necessary staff have completed the required training with approval for sign off to be sought from SOT.</p> <p><b>Expected Evidence of Implementation:</b> AAA reports from EMG into SOT on the monthly reporting of compliance.</p>	Feb-26					Open	

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Trust Ref No.	Audit Wales or HW Report	Year	Committee Assigned to	Report Title	Responsible Officer	Director	Priority Level	Rec. No. in Audit	Recommendation	Action No. in Mgmt Response	Management Response	Agreed Deadline in Report	Status	1st revised date	2nd revised date	3rd revised date	DIRECTORATE UPDATES Where a management action has not met the agreed or revised date, Director must include here: (Nil): Removed / No Longer Available from Apr25) 1. Date (of your update) 2. Proposed revised date 3. Reasons why action is overdue and 4. Progress made if not yet complete. Please add most recent update first	Closure Status
152	Audit Wales	23/24	FPC	Review of Cost Saving Arrangements	Chris Turley	Chris Turley	Medium	R3	The Trust should ensure that its savings reports to Board and F&PC, are consistent or provide a clear explanation of the differences between the reported savings performance. This will aid understanding, reduce confusion, and maintain the credibility of the Trust's savings reporting. (Paragraph 16).	R3	Finance Reports from M03 2024/25 to Trust Board and F&PC include further detailed analysis reporting of savings which includes split of recurrent and non-recurrent themes, WAST Monthly Monitoring Returns (MMR) submitted to WG also flow through committees and board. Further classification included in the proforma to be completed now include further breakdowns (i.e. Income Generation) so this allows clearer reconciliation for 2024/25 and beyond.	Aug-25	Met				25/26 Q2 Update: 160925 (C) 25/26 savings schemes and the reporting of these now shows a variety of splits that are included in Finance Reports to committee and Board and hence this can now be closed. Evidence supplied to support closure.	Closed in Quarter

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Trust Ref. No.	Audit Wales HW or Other Report	Year/ Audit Plan	Committee assigned to	Report Title	Assurance Rating	Responsible Officer	Director	Priority Level	Rec. No in Audit	Recommendation	Action No. in Mngt Response	Management Response	Agreed Deadline in Report	Status - met or not met agreed deadline in report	1st revised date	2nd revised date	Closure Status	DIRECTORATE UPDATES Where a management action has not met the agreed or revised date, Director must include three: 1. Date (of your update) 2. Proposed revised date 3. Reason why action is overdue
EA/2526-001		2024/25	FPC	UEC Arrangements for Managing Demand WAST (April 2025) AW		Director of Digital	Director Digital		R1	<b>Accuracy of 111 Website</b> To ensure information used to signpost patients to urgent and emergency services are accurate, the Trust should work with partners to review and replace any out-of-date or misleading information on the 111 Wales website, for example, the NHS Direct Wales phone number ( <b>Paragraph 28</b> ).	R1	The Trust accepts this recommendation. While WAST is not directly commissioned to manage the 111 Wales website, we fully support the need for accurate content to signpost patients safely. We routinely raise concerns, such as outdated references to NHS Direct Wales and will strengthen this by formally escalating issues through an agreed assurance route with Digital Health and Care Wales.  A business case has been drafted to propose a new governance model with dedicated resources for oversight and content management to improve accuracy and ownership regarding financial envelopes and commissioner expectations, which are prerequisites to formal submission.  Website content accuracy will be a standing item at the monthly 111 Wales Digital Governance Group. Over the next 12 months, issues will be actively monitored, and formal escalations logged to demonstrate progress and provide evidence of action taken.	May-26	Not Yet Due			Open	
EA/2526-002		2024/25	FPC	UEC Arrangements for Managing Demand WAST (April 2025) AW		Director of Digital	Director Digital		R2	<b>Directories of Services</b> To ensure the Trust has access to accurate and up-to-date information on health board services it should work with health boards to identify leads for maintaining the directories ( <b>Paragraph 46</b> ).	R2	The Trust accepts this recommendation. We agree on the need for accurate and up-to-date service information. While WAST does not control the content provided by health boards, we maintain mechanisms to receive and manage this data. The recommendation is therefore best addressed through strengthened collaboration with health boards, who remain responsible for the accuracy of their service information.  A business case has been drafted to improve Directory of Services (DoS) governance and support. Discussions with Welsh Government are ongoing regarding financial envelopes and commissioner expectations, which are prerequisites to formal submission.  WAST will continue to update any content we own/publish into the DoS and will escalate outdated information to relevant health boards. This will be monitored over 12 months, with escalations logged as evidence of action.	May-26	Not Yet Due			Open	