

ADDENDUM TO THE MINUTES: ACADEMIC PARTNERSHIP COMMITTEE

MEETING ON THE 19 JULY 2024

UNIVERSITY TRUST STATUS BENEFITS REALISATION

MEMBER	CONTRIBUTION
Julie Boalch	<ul style="list-style-type: none"> • Forefront of developments in care delivered in partnerships across the system. • Ability to shape the future workforce - clear focus on educational development. • Clear demonstration of evidence base for investment in research and innovation. • Strengthen relationships with academic institutions - shaping innovative learning.
Kevin Davies	<ul style="list-style-type: none"> • Kevin emphasised the importance of the enabling functions behind the UTS benefits discussion, highlighting the need for planners and others one step removed from direct care delivery to ask critical questions about practices, such as the 8-minute response time. He considered it important to encourage these individuals to question assumptions. This approach aims to ensure that decisions are made based on structured questioning and evidence rather than assumptions. • Evidence org ambition. • Outside enhanced partnerships, co-working. • Robust evidence to stakeholders.
Estelle Hitchon	<ul style="list-style-type: none"> • Estelle emphasised the importance of leveraging University Trust Status (UTS) to support common purpose and opportunity for all within the organisation. She highlighted the need for common purpose across all roles, not just clinical ones, to ensure everyone understands their contribution and feels valued. • Estelle also mentioned the organisation's commitment to evaluating new models to ensure they are safe, effective,



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	<p>and can support future funding requests. This evaluation will involve an external academic review.</p> <ul style="list-style-type: none">• Estelle considered the next steps for leveraging UTS, suggesting the creation of a position paper to distil the discussion's essence and map it to the organisation's strategic goals. Estelle proposed refining this document over the next couple of months, testing it with executives and key stakeholders, and aligning it with the IMTP submission process. She highlighted the need for a common understanding and leveraging UTS for the benefit of all organisational members, focusing on professionalism, credibility, and redefining the ambulance service's role.
James Houston	<ul style="list-style-type: none">• Evidence based.• Academic Rigour.• Collaborative approach with key external partners to drive innovation.• Mature and aspirational organisation.
Jo Kelso	<ul style="list-style-type: none">• Jo Kelso discussed the concept of positioning the organisation as a learning organisation of excellence, emphasizing the importance of quality, evidence-based practices, and professionalism across all roles, not just clinical ones.• Jo highlighted the need for structures, governance, and clear definitions of quality and good practices to ensure the organisation operates effectively and efficiently.• Jo also mentioned the importance of moving away from compliance towards quality assurance, ensuring that the right systems and practices are in place from the start.• Quality driven.• Evidence Based.• Professionalism.



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Hannah Rowan	<ul style="list-style-type: none">• Hannah discussed leveraging University Trust Status (UTS) to benefit everyone in the organisation. She emphasised the importance of using UTS as a springboard for improvements and focusing on what the organisation wants to achieve with it.• Hannah also mentioned the need for a common purpose across all roles, not just clinical ones; to ensure everyone understands their contribution and feels valued. She highlighted the importance of focusing on reality and working out how to use UTS effectively, rather than worrying too much about perception, as the organisation has the skills to craft a positive perception when needed.• Credibility - with peers & the wider system.• Platform - to share best practice.• Mandate - for research & innovation.
Andy Swinburn	<ul style="list-style-type: none">• Andy discussed the importance of focusing on the fundamentals of ambulance service practice that have been accepted for decades without strong evidence bases. He emphasised the need to challenge these practices through research to ensure they are evidence-based, rather than pursuing new innovations without addressing these foundational issues.• Andy highlighted the potential for the Trust to lead in re-evaluating and improving long-standing clinical practices, such as the management of spinal injuries and fluid administration, to enhance patient care and clinical outcomes.
Jonathan Turnbull-Ross	<ul style="list-style-type: none">• Consultant Clinical Practice: He emphasized leveraging University Trust Status to enhance clinical excellence and consultant level practice within the ambulance service. This approach aims to increase credibility and confidence in the service's ability to manage patients effectively, aligning with strategic ambitions to improve patient care.

	<ul style="list-style-type: none"> • Centre of Excellence: Jonathan proposed focusing on remote clinical care and point-of-care testing as areas where the Trust could establish itself as a centre of excellence. He highlighted the potential for the Trust to lead in providing remote clinical care and connecting clinicians with the necessary patient information, thereby enhancing the value and image of the organisation. • Things that add to our external perception of value and credibility - 1) clinical excellence (advancing/consultant practice); 2) finding our 'centre of excellence' (Remote Clinical Care, infrastructure/coordination of the system (i.e. evolving how the NHS operates, connecting clinicians, connecting communities).
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The discussion on University Trust Status (UTS) benefits focused on leveraging UTS for organisational improvement, emphasizing common purpose, opportunity for all, and professionalisation across all roles. Key points included:

- **Common Purpose and Opportunity:** Estelle highlighted the importance of UTS in supporting common purpose and opportunity for all within the organisation, emphasizing the need for all roles, not just clinical ones, to understand their contribution and feel valued.
- **Evaluation of New Models:** Estelle mentioned the organisation's commitment to evaluating new models, like the one discussed in the executive meeting, to ensure they are safe, effective, and can support future funding requests. This evaluation will involve an external academic review.
- **Professionalization and Credibility:** Estelle and Hannah discussed the importance of using UTS to enhance the organisation's professionalism and credibility, both internally and as a system player. They emphasized redefining the ambulance service's role beyond traditional perceptions and ensuring that UTS benefits everyone in the organisation.

The conversation also touched on the need for rigorous evaluation of innovations and the importance of making informed decisions based on evidence and impact. The next steps for continuing this conversation were agreed to be:

- **Position Paper:** Estelle suggested creating a position paper to distil the essence of the discussion on UTS and map it to strategic goals. This paper is intended to be refined and tested with executives and key stakeholders, aligning with the IMTP submission process.
- **Board Development Session:** Hannah proposed taking recommendations to a board development session to discuss the focus areas and what it would take in terms of resources to achieve the goals set out by leveraging UTS. The aim is to get a wider perspective and agree on the order of priorities for implementing UTS benefits.